

Dear Mr Adkins

Thank you for your prompt reply which has encouraged me to make a much fuller submission.

The whole methodology of the report is based on wrong economics.

1. The Regulated Asset Base includes works (such as Corin and Bendora Dams) long since paid for previous generations of ratepayers and buyers of serviced blocks. The system should be treated as a mutual cost contribution exercise by ratepayers for the benefit of their lands serviced and their land values thereby maintained.
2. There is no warrant for indexing up by inflation costs incurred long ago, paid for and sunk. DORC is irrational.
3. Marginal cost pricing is the rule for efficiency. Why should urban households pay much more farmers, even after accounting for storage, delivery and purification? Nor is there any warrant for two tier pricing.
4. System construction and maintenance costs should be recovered by rates on the land values benefited and sustained.
5. Only operating costs should be recovered in per kl charges.
6. If ACT water users only use 5% of the ACT's water resources, then they should not be charged the whole costs of water storage in dams, Those landholders downstream (including the city of Adelaide) who benefit from our storage of water sent to them should be asked to contribute as well.

I attach two papers on the correct economic principles for pricing water.

Kind regards

Terry Dwyer

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17 May 2011

Ms Wendy Craik  
Mr Warren Mundy  
Commissioners  
Productivity Commission Inquiry into Urban Water Sector  
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MELBOURNE VIC 3000

Dear Sirs

## **MONOPOLY UNLEASHED**

### **RESPONSE TO THE DRAFT REPORT ON AUSTRALIA'S URBAN WATER SECTOR**

The Productivity Commission's Draft Report and recommendations on urban water are not only disappointing but profoundly disturbing and even potentially extremely dangerous, not only for the community's economic welfare but its health and happiness.

Credit should, however, first be given where credit is due.

The Commissioners have rightly pointed to the wastefulness and folly of desalination plants and the large costs inflicted on business and the community through water restrictions. The Commission has correctly pointed out that the huge amounts of money invested in desalination projects were fundamentally wasted and have left the public with burdens of servicing scarce capital misapplied to fundamentally uneconomic projects.

However, that is about as much which can be said about the report without becoming increasingly critical.

The sad truth is that the Commission has failed to address the central problem of ensuring monopoly network infrastructure is financed as efficiently as possible and serves the community as fully as possible.

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Indeed, what stares in the face of the economically literate reader is the apparent wilful refusal to face the existence of natural monopoly – and its consequences for incentives. It is almost as though the Commissioners think it is “pc” to assume the problem of monopoly away. One wonders what Brigden, Melville and Rattigan would make of the “Productivity Commission” as a supposed intellectual successor.

There can be no other rational explanation for a recommendation that water monopolies be subject to some sort of useless price surveillance instead of a serious attempt to prevent the creation and extraction of monopoly rents as a huge indirect tax burden on the people and industry of this country.

In effect the Commissioners have chosen to turn a blind eye to massive rent seeking in the water supply industry. What were once user-owned cooperative service utilities are being corporatised and perhaps later privatised so that their monopoly position can be used to extract as much by way of monopoly rents as possible, whether for treasuries or merchant banks or engineering contractors.

In particular, I make the following observations.

1. *Who owns water and scarcity rents? What are the implications for governance?*

Before discussing water pricing, one should ask who – if anyone – owns water.

Flowing water does not belong to anyone, no more than the air we breathe. That is true of both Roman and English law. Flowing water does not belong to any water monopoly, it does not belong to any government and it does not belong to the Crown.

It is a common resource which is, in truth, the common property of the people and to which all have equal right. It is therefore wrong in principle that any scarcity rent arising from a need to ration supply should be appropriated arbitrarily by either a water authority or the treasury officers of the Crown and its Ministers.

That scarcity rent represents the common property of the people, all of whom have equal rights to the use of the water.

If that scarcity rent can be eliminated by further investment, the first legitimate use for such a scarcity rent is for it to be ploughed back into augmentation of supply so that future scarcity rents can be eliminated and water can then be delivered to the community at the lowest possible short run marginal cost of production.

If it is otherwise, water authorities and governments can appropriate scarcity rents for their own purposes without any obligation to apply those scarcity rents for the benefit of the true owners, the people, who are the water users. A perverse system of incentives is created whereby governments and water authorities have a vested interest in making sure that supplies are never adequate. There is nothing wrong with a natural competitively-determined market rent for a scarce resource but there is a lot wrong with a monopoly rent only able to be extracted because a monopoly government water provider vetoes new supply options.

The object of scarcity rents should be to call forth the supply which will annihilate or reduce them. In a competitive market the function of prices is not merely to ration existing supply but to call forth new supply.

If policymakers such as the Productivity Commission fail to recognise that water is a common property resource to which all have equal rights and instead permit water scarcity rents to be appropriated willy-nilly by water authorities and governments, they create a perverted system of incentives as dysfunctional as that which operated in Wall Street prior to during and after the global financial crisis where people are rewarded, not for their contribution to the economic system, but for their depredations upon others.

The situation is a new version of the Enclosures where, in the name of efficiency, English villagers were driven off their common lands but denied any of the benefits of the more rationally managed lands. The tragedy of the commons was not that rent had to come into existence but that rents were misappropriated by those with power. It seems that air and water in the 21st century are to be the battleground of a new enclosure movement where the ordinary people may see their ancient rights disappear and themselves reduced to buying from merchant banks and treasuries what was once taken as a birthright.

Scarcity rents water should be, as William Vickrey suggested, first applied to building up an escrow fund for augmentation of supply, for example the creation of new dams or the development of underground aquifers or, if justified, desalination plants.

If supply is incapable of being augmented and water must be rationed and sold for ever above short run marginal cost of production because there is simply no possibility of expanding supply so that it can be priced at short run marginal cost, scarcity rents should be distributed to water users as a per capita dividend. This is just what is done, for example, where one child in a deceased estate uses common property - the others are compensated by sharing the rent he pays and all owners share the rent equally. The “owners” of the water are the people, not water authorities and not the government, and therefore should be the ones to benefit from any dividend of scarcity rents.

Thus while the Commission is correct in recognising that there is a case for scarcity rents to be charged above short run marginal cost if and when supply becomes temporarily inadequate and that it is not unreasonable that during a drought, as reservoir levels fall, for water prices to rise to reflect a scarcity rent, that is by no means the end of the matter. On the contrary, the Commission is dangerously in error in thinking that is the end of the matter.

Who gets the scarcity rents and how they are used matter a great deal. The scarcity rents should not be appropriated to general revenue by either water utilities or as dividends to the governments who control them.

On the contrary, the water utilities should be seen as the servants of the people and the scarcity rents seen as the property of the people, not of the utility or of the government. There are both sound legal and economic reasons for this view. Water does not belong to government nor does it belong to the utility. Neither of them created it. It is common natural resource, belonging equally to all. It is not the property of any man.

Where scarcity rents have been applied to the augmentation of infrastructure, it is also essential that consumers are not charged any rate of return on capital cost of any infrastructure financed by the application of scarcity rents from an escrow fund. They have already paid through the scarcity rents. For a water utility to claim a rate of return on assets funded through scarcity rents is fundamentally wrong. The scarcity rents belonged to the people. Accordingly any assets created through the application of those scarcity rents also belong to the people and not to the water utility. Water users have paid for any dam financed out of scarcity rents. They have paid by paying high prices for years in times of scarcity. They should not be charged again.

This brings us to another example of the Commission's failure to address the deficiencies of regulatory systems.

In particular, the Commission should address the abuses of replacement cost accounting which has been used most creatively to justify double and triple charging *ad infinitum*.

Assets which were paid for by users decades ago have now been revalued and users are being charged a rate of return on assets they have already paid for.

It is as though someone came along stole your house and then started to charge you a market rent for giving you the privilege of living in it. This is what the current system of so-called water regulation has permitted. Far however from condemning this corrupt regime, the Productivity Commission proposes to unleash further abuses by proposing that there be no monopoly regulation at all. This is really quite unbelievable.

The only governance arrangement which can prevent monopoly abuse is to recognize that a water utility exists to secure the equal rights of the community to a common resource and that, accordingly, it should be answerable to the community and to no one else – not treasuries, not merchant banks, not domestic or foreign “investors”. No one should be allowed to own a water utility, it should be run on a least-cost basis and vested in the legal ownership of locally elected user and ratepayer representatives answerable as trustees to the community they serve. Private or Treasury corporatized ownership creates huge incentives for perpetual and highly profitable monopoly rent-seeking.

## 2. *No understanding of optimality of price equals SRMC rule*

The Commissioners are in grievous error in thinking that the optimality rule of “price equal to short run marginal cost” cannot be achieved and that infrastructure *must* be financed by subjecting users to full cost recovery (however defined) mainly through tolls or charges on throughput.

In fact, as I pointed out in my evidence, a perfect two-part tariff of a fixed and a variable charge (set at short run marginal cost to cover operating expenses) is readily achievable and was achievable under the system of rating land values to cover fixed costs of infrastructure serving the land.

The central fallacy of the Industry Commission's previous report into water policy back in 1992 was to ignore this. Yet curiously, even then, the Industry Commission admitted in a footnote (as detailed below) that the results of its recommendations would be to shift rates off land, enrich landholders and impose increased taxes upon industry and consumers.

Why any economist would support a system of indirect taxation which involved removing infra-marginal charges and replacing them with charges on marginal activity is something which should cause bewilderment. Yet nonetheless that is what the Industry Commission recommended. Later, in its 1992-93 Annual Report, the Industry Commission admitted that utility rate setting was essentially akin to a taxation system. Even then, however, it still failed to recognise that if one is to look at the problem of utility rate setting as a taxation problem the system of covering fixed costs from land value rates or charges was again a system with almost zero excess burden compared to the alternatives.

For the benefit of the Commission I attach a copy of the submission made by the Burdekin River Irrigators Association to the Queensland Competition Authority which sets out at some length some of the economics relating to optimal pricing of water supply infrastructure.

### 3. *Refusal to acknowledge dams as the cheapest and best supply option*

The Commissioners quite rightly criticise the ridiculous “investments” made by State Governments in desalination plants in parts of the country where there is perfectly adequate rainfall. One might drily note that the Commission has saved its criticism for a time when the governments responsible for most of those decisions have lost office or appear about to lose office. Where was the Productivity Commission when these decisions were being made?

Be that as it may, what is extraordinary is that the Commission then fails to set out the most obvious least cost alternatives to desalination plants. The Wellcome Reef Dam on the Shoalhaven to Sydney is not mentioned, nor are the possibilities of using the Mitchell or McAlister rivers in Gippsland to augment Melbourne supply. There is no discussion of the plan by the former Melbourne Metropolitan Board of Works to use the Mitchell or McAlister to supplement Melbourne’s water supply and put the excess into the Murray Darling basin as opposed to the current program for Melbourne to extract 90 Gigalitres a year from the basin.

Unfortunately, the Commissioners appear to have “bought” the political line that there are no new dam sites available. This is nonsense.

The Commissioners seem to have refused to make thorough inquiries or judgments and be merely pandering to politically motivated assertions generated by vocal pseudo-environmental groups who are more willing to see damage caused to the environment by massive desalination plants than have properly managed dams which could augment both human water supply and environmental flows for rivers in drought.

### 4. *Endorsing wasteful and dangerous direct sewage recycling into drinking water*

The Commissioners show massive inconsistency in having (correctly) criticised the ridiculous cost of desalination plants when they then proceed to think or suggest that sewage and waste water can be immediately recycled back to augment urban drinking water supplies.

The cost of recycling sewage back into drinking water is enormous - as much or more as desalination and the potential health dangers are infinitely greater.

It is ridiculous enough that Sydney’s desalination plant is sucking up some ocean outfall sewage but the direct recycling of sewage back in a continuous loop into urban drinking supplies runs the enormous risk of concentrating drugs such as oestrogen or other undesirable things such as diseases in waste water. It is the aqueous equivalent of running the risk of spreading mad cow disease into the community by mixing diseased meat with uncontaminated meat in making hamburgers from hundreds of cows en masse.

Incidentally it is quite misleading and intellectually meretricious to in any way compare indirect linear recycling of water along a continuously flowing river system that is fed by rain and flows into the sea with proposals for recycling of sewage in a loop back into the same reservoir from which it came.

At the National Health and Medical Research Council conference on water recycling which I attended, the chief medical officer of one of the States quite properly pointed out that that sort of

looped water recycling is a very different proposition from recycling along a linear river where there was continuous fresh inflow and continuous dilution of the water and long periods of exposure of the water to the breakdown of pathogens by natural processes. Of course, all water is recycled - rainwater after all is nothing but recycled seawater and dams are nothing more than passive solar desalination devices and, if gravity fed, operating far more cheaply than any other conceivable water supply system.

But the simple observation that ultimately all H<sub>2</sub>O is recycled one way or another within a finite system of oceans, atmosphere and rivers does not mean that immediate recycling of human sewage is either safe or desirable or in any way comparable to the indirect recycling which occurs along a river or through the capture of rainwater in the dam. All attempts to directly recycle sewage into drinking water face two fundamental problems.

1. One might be termed the “Titanic problem”: namely, that multiple barriers will fail in an unexpected fashion.
2. The second might be termed the “Chernobyl problem”: namely, that no matter how poorly or well the system is designed, human operational error may cause a crash just as many plane crashes are the result of pilot error rather than engineering failure in the design of the aeroplane.

If it is not absolutely and unavoidably necessary for a large human community dependent on single reticulated water supply systems to run these risks, then they should not be run at all.

#### *The fundamental error behind the Draft Report*

What is most depressing about the report is the failure of the Commission to address the principles of an economic optimum. An economic optimum is not achieved by some naive process of full cost recovery and certainly even less so by a principle of unrestrained monopoly.

More than two hundred years of economic thought and economic history make it perfectly clear that the public interest and an economic optimum require that network monopoly infrastructure be made available to all comers on the principle of short run marginal cost pricing. If that leads to losses in terms of recovery of the fixed costs of such infrastructure it is far better (as Harold Hotelling pointed out) for such losses to be recovered from non-distorting taxes such as land value taxes or rates rather than impose ad valorem or per-unit of use charges which prevent the maximum use of the infrastructure.

The George-Hotelling-Vickrey (GHV) Theorem on land rent financing of spatial public works (named in honour of the 19<sup>th</sup> century economist, Henry George) has been not only explored by Hotelling and Vickrey but by Professors Feldstein, Arnott and Stiglitz. Essentially, it shows that an economic optimum can be achieved where land rents cover the fixed costs of infrastructure, enabling it to be available for maximum use by users at low - or even nil – short run marginal cost.

The intuition behind the GHV theorem can be seen in asking why building owners do not charge tenants and visitors for using lifts or shopping centre owners do not charge the public for using toilets, seats or elevators or why strata title unit holders levy themselves for common facilities.

They provide common use infrastructure at nil cost to the public because:

1. The short run marginal cost of use by consumers is low;

2. Congestion is not a large problem because they have built for the likely required capacity;
3. The infrastructure is spatially fixed;
4. The infrastructure therefore adds value to their properties or tenancies which they are renting out; and
5. They can therefore recoup the cost of the building's common use infrastructure through the enhanced rent of their tenancies (indeed, a tenancy without access would be almost unrentable, just as a tenancy without reticulated water might be unrentable).

The GHV Theorem is fundamental to any discussion of how to finance network infrastructure yet the Productivity Commission appears completely unaware of this fundamental economic theorem and its potential to liberate infrastructure for maximum community use.

Even worse the Commissioners appear to think that the problem of monopoly does not exist. The problem is "solved" by assuming its non-existence. In that regard, the Draft Report is reminiscent of the celebrated joke of the economist who, stranded alone on a desert island with a tin of corned beef as his only source of sustenance, solves the problem by saying loudly "Let us imagine we have a tin opener". Unfortunately this draft report gives credence to the idea that most economists are that stupid.

But it is not so. If the Commission would only take the time to study the history of the marginal cost controversy it might be better informed about the basic economics. It might actually realise that the public interest is best served through the operation of reticulated natural monopolies as user owned and user controlled public service utilities with the fixed costs being defrayed from land value rates.

In fact it is interesting that in the whole draft report the terms "social optimum" and the "public interest" are never discussed in any serious fashion. It is also interesting to note that the phrases "economic optimum" or "social optimum" never occur at all in the report. The phrase "public interest" is rarely used in the report and, where it is used, it is used in the sense of a political decision which has no necessary relation to sound economics. How anyone can write a report on a subject as important to the life of the community as its water supply without ever seriously adverting to the concept of the "social optimum" or economic optimum" or the "public interest" is beyond comprehension.

In effect, the term "public interest" is used by the Commission as some sort of political cop-out to be left to Ministers and the vagaries of politics and vested interest. This does a severe disservice to economics. As Adam Smith conceived it, the science of political economy is all about the "public interest" and all about rational methods of deciding what is in the public interest. The Commission is doing economics a disservice if, as seems to be the case, it is suggesting that economics has nothing to say about the public interest and only something to say about the maximisation of commercial profits. The report seems to be written as though welfare economics did not exist.

#### *History and sources of the Productivity Commission's intellectual confusion*

In the Industry Commission's 1992 Report Number 26 *Water Resources and Waste Water Disposal* at page 67 it recommended that

"urban authorities should pursue full cost recovery on the provision of water through a two



part tariff, comprising an access charge plus a usage charge for each kilolitre of water supplied. The usage charge should be set to cover the costs of making additional water available plus a loading to ration supply when capacity in the system is scarce. The access charge should be set so that, in total, the desired revenue yield is achieved over the life of an asset system.”

At page 93, it was stated that

“many authorities are now looking to reduce or eliminate their dependence on property based access charges on the grounds that they entail cross subsidies both within customer classes (e.g. residential) and between classes of customers (e.g. commercial and residential).

In its draft report, the Commission argued that if property valuations were only used to determine access charges for residential WSD services, the adverse efficiency implications would be small. This is because the level of the access charge (within the bounds implied by property based charging) is unlikely to affect consumers’ decisions on whether to connect to these services. In this area, property-based charging is primarily a redistributive mechanism.

However, the Commission went on to argue that the cross subsidy from the business sector to domestic customers that is typically evident under property based access charges, *in effect constitutes a tax on production*. Accordingly, the Commission proposed that WSD (water, sewerage and drainage) agencies dispense with property based access charges as soon as practicable.”

Unfortunately this is where everything went wrong.

The Industry Commission made a fundamental mistake here in asserting that a land value tax (which, by the way, is *not* a property tax) was a tax on production.

As its footnote 2 on that page admitted -

“Of course, commercial land prices would tend to rise if this tax on business users were eliminated.”

Thus the Industry Commission’s own footnote admitted that a land value rate is really a tax on landholders and *not* a tax on production as such. It thus contradicted itself, vitiating the whole tenor of its fundamental argument.

The intellectual confusion exhibited by the Industry Commission (which appears to have proliferated in its successor Productivity Commission), is further exhibited in the 1992–93 Annual Report of the Industry Commission. At page 180, the Industry Commission noted that

“The significant exception to this conclusion [i.e. there is little place for financial targets in improving cost recovery and efficiency of government business enterprises] occurs in markets characterised by natural monopoly where pricing at long run marginal cost will result in losses for the enterprise. Several GBEs operate in markets which contain elements of natural monopoly. Here, imposition of a financial target offers an alternative to sustained losses by requiring the enterprise to price above long-run marginal cost and recover full costs including a return on capital. A financial target in this sense is simply another form of indirect taxation. The choice is essentially between taxation methods. The inefficiency involved in raising a toll above marginal cost to reduce enterprise losses must be weighed against the inefficiencies incurred elsewhere in the economy by distortionary taxes levied to

finance the losses of GBEs”

It should be noted that the Industry Commission in this remark continues to deviate from economic orthodoxy in failing to recognise that the optimality rule is that price should equal *short run* marginal cost, not long run marginal cost. Further it fails to recognise that if one is to choose between different taxation mechanisms, a rate on land values is uniquely efficient as it involves zero excess burden, given that land of itself exhibits no supply responses.

The social and economic tragedy of the Industry Commission’s confused understanding of economics is that its reports since 1992 have resulted in a transfer of funding mechanisms for urban infrastructure, especially water infrastructure, from infra-marginal rates on land values to additional charges on marginal production or consumption through per kilolitre water charges (a sales tax which now feeds into Australian production costs and wage pressures).

This policy outcome has been precisely contrary to the rules of economic optimality. It is also precisely contrary to any genuine concept of the public interest in economics and has resulted in windfall benefits to landholders at the expense of industry, consumers and producers. It is a very hard to understand how an “industry” or a “productivity” commission with any real understanding of economics could possibly advocate that input charges and production costs should be raised for users of industrial inputs while passive landholders should receive windfall capital gains resulting from the capitalisation of charges abolished on their land values (even though the landholders benefit from the infrastructure servicing their lands).

### *Conclusion*

The only conclusion I have been able to reach in relation to this extraordinarily disappointing Commission Draft Report is that the education of modern economists has seriously declined over the years. It is as though they have been trained to look at the world as a J B Clark world of homogeneous jelly capital where sunk costs, bygones, land rent and spatial external benefits do not exist.

That is bad enough, but even more serious is that the intellectual failures of the Draft Report will lead to it being used as a stalking horse for a massive unleashing of monopoly power against the community as managers and would-be “investors” in the water supply industry look to profit from floats and huge stock option profits when the industry is privatized. Just as the demutualization of the NRMA and AMP enriched certain people while helping to bring on the insurance capacity crisis, the “open slather” pricing policy which the Draft Report is urging for water monopolies will enrich some at the expense of the whole community.

I hope this appalling prospect does not eventuate. All I can do is assume for the moment that the Commission is fundamentally misguided and urge the Commission, as strongly as I humanly can, to remedy the deficiencies of this Draft Report by starting over afresh.

In the meantime, I would still like an answer to the question I posed which is: if what cost me \$797 in 1990 by way of 1297 kL of water would now cost in excess of \$5000 what is the implied decline in the productivity of the ACT water industry as represented by its monopoly ACTEW? A “productivity” commission should at least be able to calculate the declines in productivity which have occurred as suppliers have been rationed and prices have skyrocketed. If it cannot even do that, it should have the name “productivity” removed from its title and, if the tenor of the draft report is retained in the final report, it would be more fitting for the commission to be renamed as the “Commission for Promotion and Protection of Monopolies and the De-Industrialization of

Australia”. One cannot think of any better way of destroying a country’s industry, commerce and prosperity than by handing it over to the ministrations of monopoly tax-farmers.

Finally, may I protest against the persistent misuse of the word “reform” to describe the Commission’s proposals? The word “reform” is the most abused word in the English language when it comes to the patten of bureaucracy. Usually what is referred to in the Draft Report as “reform” would be more accurately described as the further corruption of what went before. The Draft Report would perhaps read more clearly and intelligibly if the word “reform” were replaced throughout by “decay” or “corruption”.

Yours sincerely

Terence Dwyer

## ANNEXURE

### Comments on Overview of Draft Report

Page xvi

The Commission is correct to say that water restrictions are likely to have imposed very large excess burdens. A cost of \$1 billion a year is probably extremely conservative as many costs cannot be properly estimated. Costs such as cracked houses, injuries on hard sports fields and injuries to pensioners and watering gardens with buckets would not enter the statistics.

The Commission is also right to criticise the ridiculously inefficient desalination plants and the costs they have imposed and will impose upon the community.

The Commission is correct to say that an overarching objective of policy should be the provision of water, waste water and stormwater services which maximise net benefits to the community.

However the Commission does not realise that this requires pricing at short run marginal cost and requires that scarcity rents be applied to supply augmentation rather than being misappropriated by those who have seized control of a former common access resource. Nor does the Commission realise that the best practice arrangements for regulating agencies and water utilities should be to make them completely answerable to water users - and water users alone, recognizing the rights of the public as the original resource owners - rather than being used as cash cows for treasuries or those who would like to securitize their assets and turn them into tradable paper on stock exchanges. After all, if economics is about consumer sovereignty why hand over the consumers as serfs to be exploited by monopolists? Would it not be more sensible to vest the monopoly under the ownership of the users?

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The Hunter District Water Board case was in fact the beginning of the corruption of the water utilities. By trying to shift costs to a so-called “user pays” basis, John Paterson ignored the fact that water infrastructure benefits landholders, not just the users of the water flowing through the pipes. Further the 1992 Industry Commission enquiry made a huge and fundamental mistake on the nature of tax incidence and supporting a shift away from land value rating as the first part of a two-part tariff. Further the COAG “reform” process did nothing to improve the security of supply for urban water. In fact the COAG process has been the cause of much of the problem as it has glossed over the de facto veto on new dams being built to supply urban water.

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To blame a lengthy period of unexpected low rainfall and inflows to dams for the stress on the urban water system is nonsense. There has been nothing exceptional about Australia’s recent drought cycle. The real problem has been the veto on new storage together with mandated increases in environmental flows to empty the existing dams we already have.

Given the increasing population, the logical thing to have done would have been to proceed with long planned dams such as those planned years ago for Melbourne Sydney and Brisbane. It would also have been logical to look at groundwater supplies for Adelaide and Perth. But such possibilities have been vetoed by a silent, undiscussed, political process which appears to have been based on pandering to minority groups holding strategic balances of power in certain legislatures. There has never been a transparent enquiry into the process whereby these supply options were banned.

Unfortunately the Commission's Draft Report does not represent the beginning of such a transparent enquiry but, on the contrary, panders to a policy of disinformation and disguised vetos on sensible supply options.

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In terms of the costs "in kind" of water restrictions one might also mention accidents, back injuries, sports injuries and cracking of structures. The estimate for the cost of water restrictions in the ACT is a gross underestimate. The cost of dead trees having to be chopped down by householders is one example of a major cost which is simply been ignored.

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In looking at how effective governance arrangements are at ensuring institutions are accountable and face the right incentives, the Commission should look at the perverse incentives created by dividend requirements to State Treasuries. Water utilities and State Treasuries now have every incentive not to augment supply but, on the contrary, to maximise scarcity rents and exploit monopoly positions. There is no accountability to the consumer whatsoever in current arrangements. On the contrary, consumers have been ripped off time and again and have been forced to pay several times over for assets which they have already paid for.

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The requirement that environmental flows be determined by other authorities, without any proper accountability or charging, may not be in the interests of the community or the consumers. Environmental agencies tend to be captured by ideological interests who, by mandating large environmental flows, have effectively expropriated water paid for and stored for consumers and diverted that water formerly stored for consumers into environmental flows. That might be acceptable if those agencies dictating environmental flows were forced to pay for them at the same rate as consumers so that there would be some accountability. For example in the ACT water users have massively cross-subsidized environmental flows by having water in the dams they paid for withdrawn from consumer use and given away without charge to environmental flows and downstream users, neither of which contributed a cent to ACT dams.

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The example of ACT wastewater being treated and sent down river is not an example of *direct loop recycling*. This form of indirect reuse of water is *linear recycling* which includes a great deal of diversion through fresh water sources and a great deal of exposure of pathogens and bacteria to breakdown through natural processes. It is not at all comparable to immediate direct loop recycling which is far different and has far greater dangers.

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Demand-side management is an economic perversion which only possible in a non-competitive market. In competitive markets, producers do not routinely talk about controlling or managing demand: they talk about responding to it. This sort of language ignores the fact that the function of demand is not to call for rationing (whether through price or quantity adjustment) - it is to call forth fresh supply so that a product is supplied up to the marginal cost of offering it in the short run. Supply normally expands to meet demand.

The Commission is correct to say that there has been too great a focus on water restrictions, technical water use reductions and conservation for their own sakes - as if they were ends in themselves. The Commission is correct to say there should be cost benefit analysis of these things. However, the commission should go on to say that a cost benefit analysis should also be applied to the question of whether there should be new dams and larger or lesser environmental flows. There seems to have been no attempt to apply genuine cost benefit analysis to any of the vetoed dams or to the mandated increased environmental flows. These bans on new dams and mandated increased environmental flows have simply been dictated by narrow political interest groups with lobbying power and with no real accountability to the community.

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The Commission perhaps fails to understand the history and rationale for inclining block tariffs.

Originally when water utilities were paid for through land rates, the idea was that the land rates would cover the fixed costs of infrastructure. Infrastructure would be built to supply all reasonable needs and therefore a free allowance (better described as a prepaid allowance) was allowed per household. In Canberra this was 455 kL per household. This allowance was not some sort of concession, but really an entitlement of households, recognising that the sale value of land and the rates had paid for the infrastructure which serviced the land and the supply was adequate for the land serviced.

The reason no per kilolitre which charge was levied was that marginal costs were very small.

Excess water charges were really designed to make sure that the system was not overstretched and provided some revenue towards capacity expansion. Curiously, it was a 2 part tariff with zero marginal cost and a scarcity price for excessive use. It was not that different to farmers owning a minimum level of water rights and then buying more if required.

The suggestion that relatively few households experience payments difficulties for water services is absurd. The water which my family used in 1990 for \$797 would now cost over \$5,000 a year. Many consumers have in Canberra at least found huge water bills an onerous burden, so costly that they have been forced to see their gardens destroyed (a cost not factored into costs of water supply failure).

It is also wrong to describe the former free allowance as a distortion of prices. It was not a distortion of prices: it was a prepaid allowance, just like irrigators' water rights. But whereas irrigators were compensated by the grant of new property rights in water under the COAG "reforms", urban householders simply was stripped of their prepaid allowances without any compensation or recognition whatsoever for what they had paid for. The Commission makes absolutely no mention of this gross inequity.

Page xxix

It is wrong to say that the fundamental impediment to improved performance is an absence of clarity about government objectives regarding policy development and its implementation. One thing is only too clear - consumers have been mercilessly screwed and policy has been driven towards maximising monopoly rents for treasuries and monopolists through the seizure of strategic water assets which were paid for by consumers but who have now been dispossessed of their ownership.

The way to maximise net benefits to the community is to follow the normal rule of economics, viz., optimality requires that one price at short run marginal cost.

Box 6

Independent cost benefit analysis should be provided in respect of the benefits and costs of dams and mandated environmental flows. This has not been done. The Commission should ensure that it is done.

In particular, the Commission should mention the de facto policy ban on new dams as a supply augmentation measure, well ahead of potable reuse of sewage water. If the Commission is serious that all options should be evaluated, it cannot ignore the history of the vetoing of dams in the last 20 years. Dams are a cheaper and easier supply option, as is use of ground water in aquifers.

These options are the ones which should be back on the table, not dangerous, costly and stupid options such as direct potable reuse.

Negative community perceptions about recycling of sewage have become entrenched, not in the absence of good evidence, but on the basis of excellent evidence about the dangers of such foolish actions

Page xxxiii

The Commission's pious remark about community consultation being essential in relation to various supply augmentation is amusing, given the history of public consultations in Canberra. Over the last eight years or so, I have been to several community consultations where people have said that they wanted new dams, that they wanted security of supply yet, lo, when the minutes of the meetings were written up by the appropriately instructed public servants, the wishes of the community were edited out. The government would announce what it was going to do – and which was usually nothing sensible or in accord with what had been expressed to it in these consultations. Community consultations in Canberra have all the legitimacy of party meetings conducted in North Korea under the wise guidance of Kim Il-Jung.

The suggestion that governments should direct water utilities to adopt real options about planning is totally misguided.

That is where the problem has begun. Water utilities once were answerable to local government and, through them, to ratepayers and consumers. The real problem is that water assets should be seen as belonging to the community, *not* to the government – they should be seen as belonging to the water consumers. Water utilities should be seen as existing to serve the needs of those consumers much as a club serves the needs of its members. They should not be seen as “government business enterprises” extracting monopoly profits to pay as dividends to the Treasury.

In relation to examining for costs and benefits and integrated water cycle management, the Commission might observe that dams are merely passive solar recycling devices catching water which has been evaporated by solar energy.

The suggestion of a two-part tariff should be amplified to state that the volumetric price should be based on price being set at short run marginal cost and the fixed service charge should not be a service charge but an access charge based on rating the land values. Furthermore all land available to be serviced should pay rates as the availability of service adds to land value, whether or not the connection is made.

As for the normal application of competition and consumer protection laws, these are totally inadequate to deal with a strategic natural monopoly and afford consumers very little protection against water utilities. ACTEW in the ACT has been a splendid example of a utility which apparently complies with all applicable consumer protection laws but has nonetheless been encouraged and allowed to rape the consumer through relentless price increases and triple charging.

Page xxxiv

The idea that utilities should have hardship policies in lieu of a basic right to water is not satisfactory.

Fundamentally, water is the property of everyone. Everyone has an equal right to water. That is why, instinctively and intuitively, consumers are right to resent being forced to beg for what is theirs by right.

It is rubbish to say that hardship is not being caused by price rises in water. This is the propaganda of water supply industry managements (apparently seeking to improve their revenues and “performance pay”) which, trading on the idea that water is essential, are suggesting that more of consumer budget should be seized by them.

On the same logic, we should start charging people for air because nothing is paid for air in consumer budgets.

But the percentage of a consumer budget spent on something says nothing about what the correct price for that thing is. The price should be set at short run marginal cost and not dictated by the ability of the monopoly supplier to extract more than that.

Page xxxv

The idea that a water retailer-distributor has any interest in understanding consumer preferences or serving them other than to screw the maximum out of the consumer exposed to its monopoly position is absurd. The idea that there can be contestability and competition to new water supplies is equally a fantasy.

Similarly, the idea that full corporatisation of government trading enterprise does anything to improve efficiency is fanciful. It all depends on who gets the dividends. A corporatised utility controlled by a treasury or merchant bank will assiduously rape consumers. If a water utility is corporatised it should be corporatised as the Sydney Water Board or the Melbourne Metropolitan Board of Works used to be corporatized, that is, as a body answerable to local government ratepayers who fund it through rates. Accountability should be to the ratepayers and consumers, not to anyone else.

Page xxxvi

Incorporation under the *Corporations Act* does nothing to improve accountability of the board. It weakens it, as technically boards are no longer answerable to consumers as owners.

The idea that government ownership, a charter between governments and utilities, the application of the *Corporations Act* and performance monitoring would minimise the risk of abuse of market power or excessive production costs is fanciful. On the contrary they would facilitate it. Until and unless ratepayers and consumers are seen as owners, they will continue to be abused.



To say that there is no role for price setting by economic regulators is to commit the same mistake as has been made with Sydney Airport where a strategic asset has been turned into an unregulated monopoly. At the time when Sydney Airport was sold, amazement was expressed at the price paid by Macquarie Bank. Defending the price paid, a Macquarie banker was reported famously in the *Financial Review* (possibly after a few drinks) gloating over how they would sweat the asset. Well, they did sweat it. I am perfectly sure that merchant banks are quite capable of sweating any dam they buy, that is to say, making the public sweat under monopoly pricing.

The idea that price monitoring should be replaced by self reporting is laughable. The Commission is just choosing to avoid facing the problem of natural monopoly and making it accountable to consumers by saying it should be left alone to do as it likes to maximise its profits and be accountable to those lucky persons or politicians who happened to be in a position to have control of it.

Principles for pricing and service offerings (including asset valuation and return on assets) are exactly where the whole COAG process has gone wrong. The widespread use of replacement cost accounting has meant that consumers are being charged again for assets that they have already previously paid for. Similarly dividend policies have been an instrument of taxation. The Commission has, sadly, had nothing useful to say about the economic inefficiencies of these practices.

Rather than using consumer representative groups as some sort of quisling or toady group to be run as a front by a friendly monopoly screwing consumers, it would be far better for the consumers to own the utility as they used to make it accountable through their local government rate paying representatives.

Page xxxvii

In relation to assistance provided to businesses and households to represent their interests in policy and regulatory decisions relating to the Australian national energy market, as a lawyer who represented consumers in the Australian Competition Tribunal in fighting the inclusion of easements in the regulatory base for electricity networks I can only say such assistance as is provided is woefully inadequate. To have to run a case against senior counsel with barely 2 weeks' notice of funding approval of a budget of \$10,000 and facing procedural obstacles as a third class litigant seeking leave to intervene meant that consumers had virtually no say at all and no funds to appeal. As for process, it is not known that most evidence received in tribunals from utilities is not tested on oath. There is no danger of prosecution for perjury in gilding the lily for a utility employer or client.

Unlike the USA where there are levies on utility bills to fund consumer advocates automatically to something like an equal level as the utilities, Australia has a woefully unequal system. Utilities charge all their legal and regulatory costs as operational expenses against the consumers. Consumers cannot organize and must bear cost themselves. The asymmetry is obvious.

Australia's system for regulating monopolies is far inferior to the previous system of having them owned by local government and therefore answerable to local ratepayers, consumers and voters. It is even far inferior to the American system of regulated private monopolies. At least the Americans, unlike Australians, realise that when they allowed private ownership of strategic utilities they would be rapists if they were allowed half a chance.

Having recognised that there is no competitive market-based mechanism in urban water to make sure that utilities are accountable to water consumers, why does the Commission not recognise the

obvious solution of making the utilities accountable by being owned by urban water users?

Page xxxviii

As for regulatory institutions the idea of merit appointment of independent regulators is fanciful. Most regulators appear to get or keep their positions by being toadies to the Treasury that appoint them. As for appeals to the Courts, the Commission does not understand the nature and limits of judicial processes. As one who has run an appeal through a tribunal I can only express my astonishment that the Commission is apparently unaware of the way in which evidence is taken without being examined on oath, technical points are used to exclude relevant evidence and the result is usually a far cry from anything to do with economic efficiency. There is something rather amusing about being the only person in a courtroom with a Ph.D. in economics listening to lawyers talk about what amounts to economic efficiency, as they quote an Act. Economic efficiency is not defined by Acts of Parliament or by Courts. Appeals processes in this regard are quite useless from that point of view. The institutional structure has to be right in the first place before the Courts can really be expected to get a handle upon it. Either the incentive and ownership structures are designed correctly or they are not and, if they are not right, there is little a Tribunal or Court can do about it.

Page xl

It is fanciful to talk about breaking up large metropolitan utilities. It is far more efficient to have integrated supply. The trick is to make it accountable to the users, that is, the water consumers. The old system of having water boards accountable to local governments and ratepayers was far better in terms of ensuring there were incentives restraining price gouging. Disaggregation only introduces inefficiencies and in the end there will be re-aggregation just as occurred in the electricity market after the separation of generators, distributors and retailers.

Page xlii

The Commission's bold statement that its so-called reform package would improve the performance of Australia's urban water sector for the benefit of water consumers and the community is bizarre, given its proposal that monopolies be completely deregulated and allowed to charge what they like for a necessity of life. The Commission does not seem to understand either the basic rules of economic optimality or the basic structure of incentives it is creating for rape and pillage.

We have been brought to this mess by a surfeit of so-called "reforms". What is needed is not more bogus "reform", but public revolt against the rent-seeking of treasuries and would-be managerial plutocrats. The feather bedding of trade unions seems almost benign in retrospect compared to the ruthlessly efficient water price extortion practised by corporatized State-owned utility managements operating as treasury tax collectors.

Page xliii

Property rights to water are a fundamental issue. The truth is that no one owns water. Water belongs to everyone - it is a fundamental basis for human existence as much as air or land and should be available to people on an equal access basis. That is why people instinctively, bitterly, and rightly, resent monopoly abuses where somebody claims to own what is the common property of all men. The only thing consumers should be expected to pay for water is the cost of storage and delivery rather than for a manufactured scarcity of water.

Page xlv

The suggestion that price regulation is not an appropriate mechanism to deal with affordability or to ensure that urban water utilities fully recover costs is both wrong and bizarrely correct. Existing price regulation has allowed them to far over-recover costs!

The suggestion that planned potable reuse and unplanned potable reuse occur commonly without any apparent ill effects is completely untrue. There is no evidence for it at all.

In suggesting that government should not provide subsidies for particular environmental outcomes except where the subsidy is commensurate with the costs, the Commission ought to be consistent and suggest that cost benefit analysis be applied to mandated environmental flows which have reduced the availability of water for urban consumers.

Page xlv

Why should upfront charges be used where a sensible practice would be to borrow and amortise the charge through a sinking fund paid for out of rates over the years of life of the infrastructure? Cost should be spread over time as well as across users. As for spreading costs across users and beneficiaries, the fixed part of a two-part tariff should be rates which levy a contribution from landholder beneficiaries and the users should pay a price equal to short run marginal cost.

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The Commission does not realise the formerly free part of an inclining block tariff represented an acknowledgement of the fixed charge having paid for the fixed costs of the system (which would generally so much larger than the operating costs that operating costs could conveniently be ignored –it was often more trouble than it was worth to meter use).

Page xlviii

The Commission is right to criticise non-price demand management.

Page xlviii

The suggestion that many consumers would be willing to pay a higher water bill to avoid being subject to restrictions is correct in so far as people have incurred extraordinary costs in terms of water tanks to save gardens etc in Sydney and Canberra and elsewhere. However there are also consumers would actually like more water for less (as they used to have before) and they do know that there is no reason why they should not have it other than the manipulation of political processes by noisy minority environmental groups or others.

It is absolute rubbish to suggest that expenditure on water represents a small proportion of income and imposes no hardship. This is certainly not true of Canberra which is at the cutting edge of rapacious monopoly pricing.

As for efficiency gains being made by replacing water concessions with direct payments to targeted households, the Commission it is only introducing another poverty trap and labour force disincentive.

The idea that we need reviews to decide whether water utilities are abusing their market power and what action should be done about it shows the Commission may not understand what monopoly is about. If the Commission does not understand how water utilities have abused their market power then perhaps it is not the proper body to be conducting this inquiry.

The suggestion that pricing principles should be amended to remove any reference to independent regulatory price setting is as naïve as suggesting brothel keepers might be interested in promoting chastity. No one who uses Sydney airport and pays the appropriate fee to Macquarie Bank's progeny has any delusions about the efficiency of unrestrained monopoly. They understood only too juts how efficiently monopoly sweats strategic assets to rape the public. This proposal to abolish any form of regulatory price setting would be to the Australian water sector what Alan Greenspan and Ben Bernanke have been to Wall Street - a government "sugar daddy" handing out lollies to lean and hungry merchant bankers.

The idea that there should be more widespread cost recovery and increased dividend payments from water authorities is completely perverted. The Commission seems completely oblivious that there has been widespread and persistent cost over-recovery in both urban and irrigation water. The case of the Burdekin River is a classic. Irrigators paid for serviced land and are now being asked to pay a rate of return on assets they had previously contributed towards. Similarly Warragamba Dam in Sydney and the Melbourne system were paid for by ratepayers, not by governments, and consumers are now being asked to pay again. The Commission simply does not understand the industry it is analysing; it does not understand the history and it does not understand the economics. It also does not seem to understand the import of 250 years of economic history and history of economic thought.

**THE QUEENSLAND COMPETITION AUTHORITY INQUIRY**

**BURDEKIN HAUGHTON WATER SUPPLY SCHEME**

**ASSESSMENT OF PRICING MATTERS**

**FIRST SUBMISSION BY**

**THE BURDEKIN RIVER IRRIGATION AREA COMMITTEE**

April 2002

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## ***Executive summary***

The pricing of water storage and distribution services supplied by SunWater to Burdekin River Irrigators involves serious questions of rational and efficient pricing principles.

Prices levied by a natural monopoly above efficient levels represent monopoly rents and operate as disguised quasi-taxes on an important export industry. Like other embedded indirect taxes, such monopoly rents not only adversely affect the producers immediately concerned but also affect incomes and employment in related industries. The damage that can be done by inefficient taxes disguised as “user charges” can far exceed the revenue raised. There are substantial deadweight efficiency losses to the economy if monopoly rents are allowed to emerge or continue through lax regulatory practices for strategic infrastructure sectors and thus raise the cost levels of industries competing on international markets.

This submission, from the Burdekin River Irrigation Area Committee, (BRIAC) is divided into 4 parts:-

Part I provides background material on the Burdekin River Irrigation Area (BRIA) Scheme.

Part II addresses issues of underlying economic theory relating to efficient pricing and the need to recover efficient costs. It serves as a background to the parts which follow, especially Part III.

Part III addresses the 4<sup>th</sup> term of reference for the inquiry relating to circumstances where it may not be appropriate to charge a positive rate of return on invested capital.

Part IV addresses the 1<sup>st</sup> term of reference for the inquiry relating to capital contributions made to the scheme.

BRIAC will be providing a separate submission covering the 2<sup>nd</sup> and 3<sup>rd</sup> terms of reference for the inquiry.

Part I provides material on the economic, regional and social policy objectives for establishing the BRIA Scheme and denies that an on-going rate of return on capital was ever envisaged or contracted by irrigation farmers when purchasing land at auction.

Part II observes that *first best* pricing of irrigation infrastructure would dictate pricing at short run marginal cost (SRMC). Where capital costs have already been written off, or recouped, or where there are external beneficiaries from infrastructure who can contribute towards the cost, short run marginal cost pricing is the correct pricing mechanism.

Where, by contrast, capital costs are unrecovered and capital costs must be solely recovered from users, it is essential that users are only charged their **actual efficient** costs (as with operational expenses) and, in particular, are not charged on the basis of **inflated** or **notional replacement** costs. As a proxy for what a competitive market might charge, these capital charges should have reference to *the lesser of* unrecovered depreciated actual cost (DAC) or depreciated optimised replacement cost (DORC) as a *second best* pricing principle to SRMC (if a capital return is to be sought from user charges). This is particularly so if a water storage and haulage business is allowed a risk-weighted rate of return, since market risk embraces the risk of competition from suppliers with lower replacement or historical costs.

So-called capital charges which have no regard to capital recoupments or which are inflated up by asset revaluations merely entrench monopoly rents and either double-charge users or charge them for costs never incurred.

Part II also explains that scarcity rents for a resource such as water should accrue to the resource owner, not an owner of a business which stores or hauls water. In the current inquiry, this is a **remoter** issue since not all the water in the Burdekin has been allocated.

Part III examines in detail circumstances where it is not appropriate to charge a positive rate of return on scheme assets. The arguments are sometimes presented in the alternative, some represent complementary ways of looking at issues while others embrace relevant social or legal arguments as well as purely economic arguments. The arguments are as follows:-

1. *Where it would be unethical and inequitable retrospectively*
2. *Where it is not implemented consistently*
3. *Where a private owner would be precluded by law from so charging*
4. *Where there are offsetting external benefits*
5. *Where market disciplines are not at work*
6. *Where seeking a return would render scheme assets useless*
7. *Where it would cost the treasury and the state more as a result of customers incapacity to pay*
8. *Where it is really a monopoly rent*
9. *Where the charge would be a tax*
10. *Where past operational expenditure (opex) charges have been excessive*



11. *Where the capital costs have already been recouped*
12. *Where the asset has no opportunity cost*
13. *Where the asset was paid for out of consolidated revenue*
14. *Where the cost of the scheme assets is an inflated notional rather than an actual cost.*
15. *Where the capital cost was inflated by inefficiency*
16. *Where it is not necessary to induce investment in the infrastructure*
17. *Where the asset cost nothing*
18. *Where the asset has been taken over*
19. *Where the those assets were created under a legislative policy*
20. *Where the state has been compensated for costs of policy change*
21. *Where social equity considerations dictate otherwise*

Taken together, these arguments demonstrate powerfully that governments in building public works do not act as mere commercial enterprises. Rather governments must take a broader economic and social view than a rent-seeking monopolist and consider all the negative social and economic repercussions of a public works pricing policy which charges above efficient short-run marginal cost in order to achieve a mandated rate of return on sunk or fictitious capital costs.

Part IV indicates the results of a first attempt to reconcile the broad finances of the Burdekin scheme with irrigators' and others' capital contributions. The conclusion is that all capital costs which may be seen as properly chargeable to BRIA irrigators has already been more than recouped from them.

Material has been extracted from Department of Natural Resources and Mines files under the *Freedom of Information Act* which relates to irrigation pricing policy. That material demonstrates that many of the key arguments presented below on behalf of the BRIA irrigators have already been accepted within Government. In particular,

- it has been accepted that land and water allocation sales should be taken into account in examining the net capital costs of irrigation schemes;
- it has been accepted that beneficial, as well as negative, externalities of irrigation schemes need to be taken into account;

- it has also been accepted that the COAG/NCP water reform process does not require a return on capital from existing irrigation schemes; and
- repeated public statements have been made by officials that “not one cent” was being sought by Government as a return on capital invested in Queensland irrigation schemes.

Appendix I explains why DORC cannot be used in isolation to determine a capital base for charging a rate of return.

## **Part I: Why And On What Basis Was The BRIA Scheme Established?**

The Burdekin River Irrigation Area (BRIA) Scheme was established in the 1980's as a national development project, worthy of national support. The principal objectives of the Scheme was to provide water supplies for the irrigation of sugar cane and rice crops to promote economic growth and regional development in North Queensland. Other objectives assigned for the Scheme were to provide water supplies for:-

- the irrigation of existing cane assignments along the Haughton River to stabilise and increase production;
- further agricultural development;
- urban and industrial development in the major centres of the region, particularly Townsville/Thuringowa; and
- the future installation of a 500MW hydro-electric power station at the Burdekin Falls.

The Scheme, when completed, would provide 1.75 million megalitres of water to irrigate 45,125 hectares of crop (served by about 660 new farms) and for urban use in, and adjacent to, the Burdekin basin.

It is clear that before funds were advanced for the Scheme, there was a considerable degree of analysis of its prospective costs and benefits. As is normal with public investment projects, economic analysis of costs and benefits of the Scheme looked beyond immediate costs and benefits and sought to take into account spillover benefits to the region and the nation as a whole, including the additional taxation returns available to the Commonwealth Government for the theoretical infinite life of the dam. Thus, the 1980 Report to Parliament<sup>1</sup> recognised that Irrigators were not the sole beneficiaries of the Scheme and included the increased gross annual value of production and secondary benefits, as well as direct revenue from irrigation charges when assessing the economic benefit to the State. Box 1 clearly identifies the economic, regional and social policy objectives of the BRIA Scheme.

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<sup>1</sup> Queensland Water Resources Commission, Report on Establishment of Burdekin River Project Undertaking. March 1980, pages 142-179

**Box 1: Economic, Regional, And Social Policy Objectives For  
Development Of The BRIA Scheme**

An approach has been made to the Commonwealth Government for financial assistance to implement the overall scheme. It has been pointed out to the Commonwealth Government that while the scheme clearly qualifies for consideration under the present National Water Resources Programme, the national significance of the scheme in terms of northern development, decentralisation, employment, rate of return, etc., would warrant special consideration for financial assistance outside the National Water Resource Programme

Source: Queensland Water Resource Commission Report On Establishment Of Burdekin River Project Undertaking. March 1980.

The Burdekin Dam was financed by a Commonwealth Government grant under section 96 of the Constitution. The Queensland State Government elected to develop a section of the serviced area by, in the main, resuming land at dry land valuation principles and reselling developed land at irrigated land values. The land sold by the State Government at auctions was initially on the basis of 100 hectare lots, with each allocated 8 ML of water entitlements per hectare i.e. the land was sold at an enhanced price reflecting the availability of irrigation water. Private landowners who wished to retain areas in excess of the designated "living area" were charged a capital charge reflecting the difference between the "dry land value" and the "irrigated land value".<sup>2</sup>

It has been said, that "The Burdekin Scheme was established in the late 1980s on the basis that irrigators would be required to pay a small contribution". Irrigators have not been provided with any evidence to support this statement and there is nothing in that statement to indicate that Irrigators were made aware that they would be required to pay an additional capital contribution **as a component of their annual water charges** based on the State Government's assessment of costs and expenditure.

There is no such implication (nor an intent established) in the 1980 Report to Parliament. There is no evidence that such advice was provided to Irrigators as to this requirement, and there was no undertaking provided by Irrigators to this effect.

The 1980 Report to Parliament states on page 3 that, based on water charges from the channel system of \$13/ML, a river charge of \$4/ML and a drainage charge of \$5/hectare, there would be \$3.8 million in excess of estimated annual operation maintenance costs and this would provide a 2.05 per cent return on the capital cost of the project. The Report also states that in the event Townsville obtains part of its supply from the Burdekin River, a charge for water allocated to the city would be made, which would further increase the net revenue and level of capital cost

<sup>2</sup> Queensland Government, Supplementary Submission to the Industry Commission Inquiry into Water Resources and Waste Water Disposal. January 1992.

serviced. However, in May 1987, the then Deputy Premier of Queensland, Mr. Gunn, said that the State Government fully accepted that the dam had been paid for by the Commonwealth Government and further stated that “there was no way the residents of Townsville and Thuringowa would be asked to pay for the federally-funded Burdekin Dam wall”.<sup>3</sup>

There is nothing in the history of the BRIA Scheme to establish the proposition that Irrigators contracted to provide an additional return on gross capital invested in the Scheme by both the Commonwealth and State Governments through annual water charges paid to the State Government. Any statement of expectations about the financial returns from the Scheme is merely that.

It is instructive that the Department of Natural Resources<sup>4</sup> in stating its policy on water pricing for State-owned scheme stated:-

“(b) Existing schemes

- Water prices for all schemes will continue to be adjusted annually in line with any cost changes for providing the services.
  - The medium-term objective is to ensure water revenue for each sector (i.e. urban, agricultural and industrial) covers the operating and refurbishment costs of providing supply by 2001. The aim is to achieve this outcome by:-
    - reducing costs;
    - increasing revenue (where practical); and
    - increasing water prices over and above general cost changes as a last resort”
- and
- where the medium-term objective is already being achieved, this situation will, as a minimum, be maintained.

There was no mention of any requirements or intention to cover a rate of return on capital except for;

(c) New water supply schemes -

The Burdekin Dam was completed a decade prior to this policy and the majority of delivery infrastructure in place. Investors had been purchasing land and water allocations since 1988 and there were very few farms still to be sold. Therefore the Burdekin/Haughton Scheme could only be considered as an existing Scheme.

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<sup>3</sup> Townsville Daily Bulletin, Water Price Debate Rages, 30 May 1987.

<sup>4</sup> Rural Water Pricing and Management, 1996

The Burdekin River Irrigation Area Committee (BRIAC) considers that the BRIA Scheme has performed in accordance with the cost-benefit analysis used in the 1980 Report to Parliament to justify the public investment. BRIAC will show in this submission, even on the basis of partial data, that the BRIA Scheme has generated receipts and benefits sufficient to have already recovered the efficient or competitive outlays expanded by the State Government.

It is a great pity that a major national development scheme created for the benefit of Northern Australia and Australia generally, has been priced on the basis of a mistakenly narrow or incomplete accounting, so as to negate the benefits for the region intended to be developed.

What is even of greater economic significance is that the Scheme remains under-utilised (there is considerable excess capacity and only around 50% of farm land which was to be developed under the 1980 report to parliament, having been developed and sold) failing to capture the cost benefits of fully utilising existing sunk Commonwealth expenditure and State Government funded infrastructure.

## **Part II: Pricing Principles And Costs**

### ***Significance of Inquiry***

The correct pricing principles for irrigation infrastructure are a central concern of this inquiry and are relevant both to the adequacy and maintenance of water infrastructure and non-exploitative pricing of water storage and transport services.

Given that the sugar industry faces internationally competitive export markets and the Burdekin's output is exported, it should be totally unacceptable that the costs of the Burdekin River Irrigation Area (BRIA) cane farmers are inflated by monopoly rents embedded in SunWater's water storage and haulage charges levied against them.

### ***Monopoly policy***

Economic theory urges that if a monopoly is a natural monopoly arising out of circumstances such as decreasing costs, prices should be set at a marginal cost and any access deficit met out of public funds. As a *second-best*, if there are higher deadweight losses associated with raising public funds, user charges may be imposed to cover the access deficit but not so as to yield a monopoly rent to the owner of the monopoly facility, be it government or private sector.

Scarcity rents for the use of existing resources or facilities are acceptable and efficient as a means of rationing demand and calling forth further supply of a resource or substitutes but must be distinguished from monopoly rents demanded where there is no scarcity of capacity and no incentive for augmentation of supply. Note though that scarcity rents in the case of water should go to the water resource owner (the licensee) and not to the storage or haulage business: this will happen naturally with trading of water entitlements. To allow SunWater's storage and haulage business to charge more than its real costs because water is scarce is akin to saying that truck haulage charges should be based on the value of the cargo rather than volume or weight. In the real world, competition prevents truckers from charging above efficient cost merely because a consignment of vegetables is more valuable today than yesterday. Only if there is actually a scarcity of haulage capacity at a given time will trucking charges increase.

### ***Deadweight loss (excess burden)***

A key economic issue concerns the implicit model of economic efficiency used to assess pricing principles. Deadweight loss (excess burden) is a crucial economic concept which applies to excessive infrastructure charges just as much as it applies to taxes.

The categorisation of monopoly rents as a form of distorting indirect taxation flows naturally from the classical work of Dupuit, Hotelling, Vickrey and others who have demonstrated the optimum qualities of short run marginal cost pricing (SRMC). As

Laffont and Tirole (2000, p 86) remarked “taxpayers in a procurement context and consumers in a regulatory context are hurt when the firm enjoys a rent, since they then have to pay higher taxes and prices for the services, respectively.” For example, inflated irrigation charges feed into the costs of sugar producers and dampen demand for other inputs. This categorisation of monopoly rents is not disturbed by the modern work of those such as Baumol and Bradford who have argued for Ramsey pricing as a second-best alternate to short run marginal cost pricing where there are access deficits to be made up. Both classical and modern schools of thought would combine in categorising as a monopoly rent - and a tax - any charge which resulted in supernormal returns to capital investment, that is, any form of pricing above average cost. The difference between the two schools of thought simply relates to the best method of funding the access deficit rather than any difference over the undesirability of monopoly rents being allowed by regulators.

It is also erroneous to suggest that two-part tariffs *per se* eliminate the economic inefficiencies created by the extraction of monopoly rents by, for example, irrigation infrastructure owners.

This is because fixed access or connection charges are *not* “lump sum taxes” and do not share their optimality properties because, unlike lump sum taxes, they *can* be avoided by changes in producer or consumer behaviour. What is required for optimality is that no tax or charge alter choices at any margin, that no action *of the user* can alter the charges he faces and high interconnection charges fail this test of optimality. For example, irrigation system users may not connect to the system, may be forced to invest in wasteful by-pass with on-farm dams or bores or potential producers may simply decline to locate in irrigation areas. Such responses deprive Queensland of income, employment and export opportunities. Indeed, high fixed access charges for irrigation infrastructure may sufficiently deter demand that the facility is never built or, if built, remains chronically under-utilized or, at the extreme, has to be abandoned.

### ***Optimal pricing principles: first best short run marginal cost (SRMC) pricing***

It is generally conceded that a *first best* optimum for pricing infrastructure is to set price at short run marginal cost (SRMC). As Quiggin (1996, p 57) notes “In the absence of other considerations, efficiency is maximized when prices are set equal to marginal cost.” This was the strong theme of Hotelling (1938) who argued that marginal cost pricing should be pursued and that infra-marginal losses be made up by taxes levied on income, estates or land. Marginal cost pricing is generally accepted as the norm for economic efficiency and can be traced back to Marshall’s (1920, Vol I, p 469, 472-473, 475) suggestions for subsidising increasing returns industries to maximise consumer surplus.

The fundamental problem faced by regulators of utility infrastructure providers is that because of economies of scale the marginal cost of additional network usage is generally much lower than the average cost. Pricing at short run marginal cost for capital-intensive infrastructure generally leads to losses because fixed costs are so large relative to marginal costs. This financing problem is the central “other consideration” often used to rule out SRMC pricing as a practical real-world



proposition since, as Quiggin notes (1996, p 58), financing losses through distorting taxes is also inefficient. In this context, the ACCC (1998, p xxiii) rightly sums up the central problem of utility regulation of privately owned infrastructure as “devising systems based on marginal cost principles, whilst ensuring a fair rate of return to capital”. It is thus usually quickly assumed that any losses must be met by distorting taxes or charges on either non-users or users in the form of prices above marginal cost. In other words, we have to settle for a *second best* optimum. Once infrastructure exists, it is optimal that it be priced at short run marginal cost (SRMC) in the absence of congestion but if regulators were to insist upon SRMC pricing, the utility (especially if it were capital intensive) would operate at a loss and no one would be found willing to invest in providing the infrastructure at a loss.

There is a paradox: the social returns from infrastructure investment may be very great, yet the private rewards from providing it at an optimal price are likely to be negative. So no one would build it.

Some economists have accordingly argued for variations of marginal cost pricing so that a mark-up is applied to recover the fixed costs of infrastructure. Sometimes it has been suggested that long run marginal cost (LRMC), rather than short run marginal cost (SRMC) is the appropriate test for economically efficient pricing. But economists such as Vickrey (1987, p 198) have pointed out that, if the size of investment is **optimal**, long run marginal cost will be the same as short run marginal cost.

SRMC pricing remains the economic criterion for efficient pricing. A price above marginal cost is a disguised de facto tax and will impose efficiency costs (deadweight losses) just like any other tax.

Fortunately, Nature abhors a vacuum: the economic benefits of a worthwhile irrigation project (as with all spatial network infrastructure) are captured by land values so the access deficit (i.e. capital costs) can often be recovered by land sales, rents or rates.

Advocacy of “user pays” financing of infrastructure rests in large part on the (often incorrect) implicit assumption that no non-distorting taxes or other charges are available, and that it is equitable to make users pay for the total costs of infrastructure - and through user charges only. The Industry Commission agreed (1993, p 180) with the standard academic argument that prices in excess of SRMC are taxes but justified prices above SRMC on the basis that funding access deficits has to be made up by one tax or another so the users may as well be taxed. It argued that “imposition of a financial target offers an alternative to sustained losses by requiring the enterprise to price above long-run marginal cost and recover full costs including a return on capital. A financial target in this sense is simply another form of indirect taxation. The choice is essentially between taxation methods. The inefficiency involved in raising a toll above marginal cost to reduce enterprise losses must be weighed against the inefficiencies incurred elsewhere in the economy by distortionary taxes levied to finance the losses of [government business enterprises.]”

But where there are external benefits created by infrastructure, it is not efficient to ignore external benefits and require that all infrastructure capital costs be financed solely by user charges in excess of marginal cost. No one seriously doubts that infrastructure such as irrigation schemes contributes to land values, both of the farms served and also of the neighbouring communities serving those farms.

### ***Pricing principles: objections to marginal cost pricing***

Although the problem of public utility pricing and provision is one of the oldest in economics and notwithstanding an impressive list of economists from Dupuit, through Marshall and Hotelling, to Vickrey, among many others, who have advocated short run marginal cost (SRMC) pricing, the modern trend (or reversion to an older pattern) in public utility finance is towards full cost recovery from users, and users alone, of all capital and current costs involved in maintaining infrastructure networks. In this paradigm, SRMC pricing is no longer respected as an efficiency rule. If there is a concept of marginal cost pricing, it is a concept of long run marginal cost (LRMC) pricing which is seen as requiring full cost recovery plus a return on capital invested.

Vickrey (1948, p 236), however, warns that once short run marginal cost pricing is abandoned, the allocation of overhead costs or access deficits becomes a battle between contending interests, just as the allocation of tax burdens reflects the outcome of political contests. "Whether the operation is in private or in public hands, if rates [tariffs] are set above marginal cost in an attempt to cover the entire costs of the operation, the solution of the problem of how to fix rates [tariffs] so as to achieve this end with the least possible misallocation of resources calls, at best, for the exercise of very refined judgment, even in a milieu free from contending interests. In practice, moreover, contention by interested parties makes the achievement of a close approach to the best solution even more difficult. For example, where there are different classes of consumers, decisions as to which classes shall bear charges to cover the intra-marginal residue of costs (often loosely called 'overhead costs') will often provoke heated argument."

It is true that some economists have attacked short run marginal cost (SRMC) pricing. It is argued in favour of "full cost recovery" and "user pays" that, even if there are non-distorting taxes available, efficiency requires that users alone pay for the fixed costs of infrastructure: otherwise, they will ask for more than they are willing to pay for. Thus, following Coase (1946), it is argued that cost recovery from users is efficient because it prevents money being poured into infrastructure, the cost of which exceeds its total value to users. (This might be termed the "fear of white elephants" argument - though curiously it is rarely applied to public sector establishment levels.)

For example, the Productivity Commission (1997 p 44-45) states that "A second criticism of Hotelling came from Coase (1946), who suggested that the external funding of the deficit could result in the maintenance of an activity for which the total value to users was less than its total cost to society to produce. Consider a situation where average cost is greater than willingness to pay (demand price) at all levels of output, so that there is no guarantee that the total value to users is at least equal to

the total cost to society of providing that output. This service would not exist if cost recovery had to be achieved by a system of user charges, and in some circumstances this would be the efficient outcome. However, Hotelling's solution would allow the maintenance of such activities worth less to society than their cost."

Coase (1946, p 174) objected to Hotelling's prescription of marginal cost pricing financed by a government subsidy and urged that marginal cost pricing be financed through a two-part system of pricing imposed on users. He argued that the Hotelling solution "leads to a maldistribution of the factors of production between different uses; second, that it leads to a redistribution of income; and third, that the additional taxation imposed will tend to produce other harmful effects."

The first objection is that unless the total amounts paid by users exceed the costs of the factors of production used in a facility, one cannot be sure the facility is socially worthwhile. However, this conclusion, as formulated, ignores the possibility of external benefits which are almost invariably associated with infrastructure provision. If the objection is reformulated so that the total costs must be recovered from users *and other beneficiaries* to ensure that an infrastructure project does not draw factors into less valued uses then the objection is unobjectionable. Thus if an irrigation infrastructure project costs \$100 million and its net profits at marginal cost pricing are zero it must increase the value of the land it services and generate other external benefits by more than \$100 million before it can be considered worthwhile. The willingness of users to pay for the project will be reflected in their increased demand to locate themselves on the land which gives them access to infrastructure: the access charge Coase advocates to test willingness to pay then amounts to the same thing as the land rate system Hotelling argued for as a means of financing inframarginal losses. (The relevance of this observation to the Burdekin irrigation scheme should be obvious).

Coase's arguments against marginal cost pricing were subjected to critical examination by Vickrey (1948, pp 224, 230) who commented that "It does not therefore appear that multi-part pricing succeeds in exorcising the dilemma. Either we accept marginal cost pricing ... or we accept a more or less substantial misallocation of resources ... Requiring each project to pay its own way may be the only way of making absolutely sure that the community does not persist in investing in uneconomical projects; but to adopt a policy that results in a substantial bias against undertaking increasing-return projects seems a rather costly method of insuring that errors in the other direction are avoided." To put this observation in the contemporary Australian context, the enthusiasm for "user pays full cost recovery" financing of infrastructure may well save Australia from "white elephant" investments but it may be even more effective in ensuring that downstream investment and income generation is prevented (or in the case of the Burdekin prevent the full use of the scheme and its benefits from ever being attained).

It may be noted that Coase himself (1946, p 181) had to concede that user pays through "average cost pricing may prevent some things from being done which perhaps ought to be done". Vickrey (1948, p 217) in turn stressed that "existence of a profit (or 'breaking even') may indeed show that the project has been worth while; but a level of output at which all costs are covered is normally not the best output,

nor is the absence of any possibility of profit (or even of covering costs), any indication that a project would not be well worth while.”

The question of how to finance public utilities operating at allocatively efficient marginal cost pricing remains, however, and here Vickrey (1987, pp 210-211) pointed to site rents and congestion charges. He noted the George-Hotelling-Vickrey (1977) “theorem of spatial economics which states that in a system of perfect competition among cities, the availability in the city of services and products subject to economies of scale, priced at their respective marginal social costs, will generate land rents just sufficient to supply the subsidies required to permit prices to be lowered to marginal cost. ... It is a corollary of this theorem that it would be to the advantage of the landlords in the area, *faute de mieux*, to agree collectively to pay a tax based on their land values, in order to subsidise the various utility services to enable the prices to be set closer to marginal social cost. They could expect in the long run that this action would increase their rents by as much or more than the taxes.”

The relevance of this observation is that the financing of the Burdekin scheme appears to have been contemplated, both by Government as a land developer and by irrigators, on this optimal basis. The Water Resources Commission report (1980, p 4) which was presented to Parliament in seeking appropriations for the project explicitly stated land rentals would be a source of direct revenue. By selling land and water allocations, the Government secured these land rentals as lump sum contributions in advance. Irrigators “taxed themselves” by paying one-off capital contributions for land and water allocations in order to enjoy water supply to their farms at no more than operational cost.

It was therefore astonishing to read that the State Water Reform Unit had asserted there was “No possibility of Government giving a consideration for capital gained through sales of allocation” [*Doc. Ref. No.A/16 - see page 66*]. *The QCA inquiry’s* terms of reference (rightly) presume the opposite approach should be taken. The State Government itself in the 1992 Industry Commission inquiry said the Burdekin scheme was a land development project and the Queensland Treasury itself later treated land sales as capital recoupments in its debate with the National Competition Council over the economic and financial viability of new irrigation schemes (see later).

### ***Pricing principles: two-part tariffs***

In addition to Ramsey pricing as a “second best”, economists have often argued in favour of two-part or multi-part tariffs as another “second best” means of ensuring that capital cost servicing requirements are met by total regulated revenue while marginal cost of usage remains low. At its simplest, a customer pays a flat fee for connection to the network and a separate fee every time he uses the network. Ideally, the access charges cover the fixed costs of the network while the usage charges only reflect the marginal costs of usage. It is commonly argued that in order to avoid discouraging use of a network once the required capacity is in place, users should be charged a flat connection fee which covers the fixed costs of the network and then be charged marginal cost only on the volume of water supplied over the

network.

But it seems to be unrecognized or forgotten that in the case of a land development scheme such as the Burdekin irrigation scheme land rents and land sales *are* the first part of a multi-part tariff. Just as a private sector land developer recovers his fixed capital costs in the sale price of lots, so an irrigation scheme can (and should, if worthwhile) cover its capital costs or interest charges through land sales or land rents respectively.

### ***Pricing principles: Scarcity/congestion pricing***

Where there is scarcity of supply or congestion in the use of infrastructure, economic efficiency in static allocative efficiency terms demands that prices should be allowed to rise in order to balance supply and demand and allocate the resource to its highest valued uses. The cost that becomes relevant is the opportunity cost set between the demands of alternative users of the facility rather than its original cost of construction. To the extent that peak load or congestion pricing results in a regulated revenue stream which does not generate supernormal profits for the infrastructure provider it may be regarded as unexceptionable.

Yet this is not the whole story. Scarcity or congestion may also be a sign that new investment is warranted on cost benefit grounds. For example, Vickrey (1987) has argued that congestion prices or scarcity rents might be required to be paid into escrow funds which could be used to expand infrastructure capacity for users. Scarcity rents are not necessary today to call into existence the already-built infrastructure and the prospect of reaping scarcity rents in the future may act as a perverse incentive for infrastructure owners *not* to invest in additional capacity. The ACCC (1998, p xxii) notes that an infrastructure providing firm “has no incentive to reduce congestion, as the benefits are largely appropriated by the users, whilst it bears the cost of investment.” Persistent congestion is a sign that the benefit cost ratio is likely to be favourable to new investment, which *should* be undertaken but will be deferred till congestion is so chronic that user charges will bear on an expanded customer base.

There is a competitive markets analogy to this in the cycle of mine investment. Often large capital investments in mines do not cover their full costs: whatever the hopes and expectations, mine owners will produce so long as net returns cover marginal costs. Over the life of the mine, however, it is hoped that periods of scarcity and high prices will generate quasi-rents sufficient to cover the fixed capital costs. (Unlike natural monopoly owners, however, mine owners cannot prevent new investment coming on line to compete away persistent quasi-rents on investment.)

Pricing in competitive markets thus takes account of demand conditions. Where there is surplus capacity over existing demand, competition reduces price to SRMC. Where capacity is inadequate and demand justifies augmentation of capacity, price will rise to higher LRMC (incorporating a return on capital) to call forth new capital investment to expand supply. Once that supply is in place, capacity may again exceed demand and price will again be driven *ex post* towards SRMC. But, in the meantime, where price is driven by increased demand towards LRMC, scarcity rents

will accrue to existing resource owners. But as in David Ricardo's model of wheat being cultivated on more fertile land, resource rents accrue as surpluses to owners of infra-marginal natural resources, the landholders. Rents do not accrue to capital owners. In the case of an irrigation scheme, the economic logic is that if *new* water supplies are more costly, *existing* water licence holders, as water owners, should be able to secure a rent for their (originally lower cost) water entitlements but such rents do not accrue to capital owners. In other words, if ever the water in the Burdekin were to become fully allocated and there were increased water demand, existing holders of water rights (including SunWater as owner of residual water) would be able to gain rents, but this is no economic reason why SunWater, as a capital owner in respect of its water storage and haulage business, should be able to seize such resource rents. All that its capital investment requires is a normal return on unrecouped capital.

In fact, at the present time, the Burdekin scheme has excess capacity so price should equal SRMC and LRMC is currently irrelevant. Further, LRMC pricing (incorporating a return on capital) would only need to come into play to the extent that capital costs of expansion could not be recouped through land rents or land sales or sales of water allocation.

The point is that, if ever it becomes a relevant issue, scarcity rents should go to the water resource owner rather than a water haulage business. Given that storage rights in the dam have already been paid for, only if there is congestion of channel usage can a water haulage business argue that its services should charge scarcity premiums over SRMC (as in peak demand price rationing).

### ***Replicating a competitive market outcome and monopoly rents***

The object of natural monopoly regulation is to replicate a competitive market outcome, one in which the incumbent monopolist cannot abuse his monopoly position so as to extract super normal profits (monopoly rents).

In the context of preventing monopoly rents, the valuation of assets and examination of whether their costs have been recouped become of fundamental importance.

Leaving aside for the moment the question of capital recoupments, there is a real problem in valuing the infrastructure assets of an irrigation scheme. If SunWater is allowed to put inflated values on assets the scope for massive distortionary pricing above actual average - let alone marginal - cost is very large indeed.

One approach is to use historical cost of scheme assets, depreciate those assets and allow prices which give a return on the capital base so established. This is the depreciated actual cost (DAC) approach to determining regulatory capital bases.

The merits of DAC are that:

- it is a factual, not a notional, figure; and
- it ensures that the infrastructure owner does not get a windfall from

inflation by writing up assets - he is limited to his actual incurred capital costs

The disadvantages of DAC are that:

- it does nothing to reduce the capital cost base for initial “goldplating” or cost overruns; and
- it does not pass on to users the benefits of improved technology and lower replacement costs (at least until the old system is replaced).

Another approach is to use depreciated optimized replacement cost (DORC). DORC looks at what the infrastructure assets would cost to create now.

The advantages of DORC are that:

- it forces the utility to pass on to users reductions in replacement costs due to improvements in technology; and
- it can optimize out any cost padding through initial system “goldplating”.

The disadvantages of DORC are that:

- it gives a windfall to infrastructure owners by writing their assets up by inflation so they are awarded a return on funds never expended; and
- it is inherently subjective because there are many possible ways of replicating an existing scheme and many possible alternatives.

Regulators in Australia have tended to favour the use of DORC because they take the view that in competitive markets improvements in technology are passed on to users through reduced replacement costs. However, DORC has problems (see Appendix I) and there is a very strong argument that users should be charged on the basis of *the lesser of* a DORC or DAC valuation where the infrastructure owner is being awarded a risk-adjusted rate of return. If he is being paid to absorb risk, he should carry the risk that a DORC valuation based on improved technology may reduce his regulatory capital base in the future. (On the other hand, if the utility is being allowed a lower riskless bond-based return, then it is reasonable for it to be awarded a DAC-based regulatory base.)

The reason for stating that *the lesser of* unrecouped DAC or DORC be used is that is how competitive markets really work. New entrants charging on an optimized replacement cost (ORC) basis are in competition with suppliers charging on a DAC basis. If there is excess capacity, incumbent suppliers with pre-inflation, DAC, cost bases can undercut new entrants. Further, incumbents with DAC-based pricing cannot write up their charging bases with inflation because they are faced by other incumbents with equally low pre-inflation DAC cost bases. Conversely, if there is technological improvement, new entrants with a lower ORC cost base can undercut

DAC-based incumbents. The relentless march of competition forces suppliers to yield up to users *both* the gains from inflation *and* from technological improvements.

In any case, whatever method is used to determine the capital cost base for scheme assets, it is absolutely essential that the cost of scheme assets be discounted for depreciation or other forms of capital recoupment (such as capital contributions). Not to do so is to allow a “double charging” which competitive markets would not permit.

### ***Reality checks***

Because the acid test of a competitive market is that no player is able to earn persistent super-normal profits on invested capital (monopoly rents), the QCA needs to test for monopoly rents in SunWater’s Burdekin scheme revenues and explicitly address three questions.

- What has been the rate of return on capital (net of recoupments and grants)?
- What has been the internal rate of return on all cash flows in and out since the scheme’s commencement?
- What has been the payback period? How long has it taken for grants, land and water sales plus net operating revenue to recover the capital base?

We understand that historical figures to answer these questions may not be available. If SunWater is not able to provide figures to answer these questions then we would respectfully suggest the greatest caution needs to be taken in accepting capital cost claims. At the end of the day, a monopoly seeking to impose charges has to prove its case and put its figures on the table for examination - it has to “hand over the cheque butts” for examination.



### **Part III: When Should A Return Be Charged On Scheme Assets?**

#### ***No 4 term of reference***

The fourth term of reference requires the Queensland Competition Authority to “advise under what circumstances it would be appropriate for an entity to charge a positive rate of return on scheme assets.”

Two possible short, blunt, answers to this question (which is more than apposite in the case of the Burdekin Irrigators) is “when the entity has not already been paid for them and when the entity is a legislated monopoly provider and has failed to advise customers of its intention to so charge before they committed to their investment”. However, it is necessary to explore these subjects in detail because “full cost recovery” is treated as an almost axiomatic theorem of public sector economics these days when it is, in reality, a reversion to economic heresy.

It should be noted that the concept of a “*return*” implies an *outlay* by either the owner of the assets or his predecessor in title. There may be assets vested in the operator of an irrigation scheme which involved in no outlay at all. For example, a statute could vest the Crown’s rights over a river channel in the operator of the scheme. In the sense that the river was useful, it might be described as a scheme asset. Yet such an asset, being freely given by Nature, would not be the sort of asset in respect of which one could sensibly talk of a “return”. Nature given assets earn rents where there is competitive bidding for their superior productivity. Ricardian rents of this kind are not comprehended in the concept of a rate of return on capital. In classical economic theory, rents accrue to land (natural resources) while reproducible capital earns a competitive rate of return.

The concept of a rate of *return* on scheme assets is really apposite to consideration of whether there should be a rate of return on constructed physical assets of the scheme, that is, its physical capital.

Second, the concept of a “*charge*” implies that we are looking at whether the return on constructed scheme assets should come *solely* from charges for water storage and transport, that is from irrigators using SunWater services. This cannot be answered without looking at external benefits of an irrigation scheme, how they are capitalized and by whom they are captured. A shopping centre owner does not seek to charge a rate of return on shopping mall assets such as benches or restrooms used by weary shoppers because he knows these amenities draw custom to the mall and are reflected and captured in the rents he charges his shop tenants. So a government in setting up an irrigation scheme may well not seek to recover a return on capital from future water charges if it has already recouped - or will recoup - such capital costs through land values or water allocation rights or other collateral benefits, just as a land developer recovers his lot servicing costs. Indeed, the Queensland Government said it was operating as a land developer in its 1992 comments to the Industry Commission water inquiry (IC, 1992, p 217).

The logic of an approach which takes capital contributions into account for water

pricing is accepted in a paper on Water Pricing from Euan Morton to David Green in the Water Reform Unit (WRU). The paper points out that pricing arrangements for infrastructure need to include “capital contributions – past and future” and “indeed, the funding of capacity augmentation is likely to emerge as a major issue. This raises the issue of capital contributions- there needs to be some consideration given to the treatment of past capital contributions as well as the arrangements to be made for the funding of future capital works. ... In a sense, the user pays for the asset in a lump sum because it will not be paying recurrent charges.” [Doc. Ref. No. B/22 - see pages 67-68] Yet there is no evidence that capital contributions from irrigators in land and water sales for the Burdekin scheme were taken into account in setting maximum gazetted prices for SunWater’s storage and distribution charges.

Third, the question of “under what circumstances it would be appropriate for an entity to charge a *positive* rate of return on scheme assets” necessarily by implication raises the question of when it would be appropriate to accept a *negative* return on scheme assets. *A fortiori*, if economic or legal principle dictates that a negative return on scheme assets should be accepted, seeking a positive rate of return is precluded. A negative return on scheme assets occurs when revenue does not cover operating expenses (broadly speaking, the lower bound). This is by no means a fanciful situation in public finance. The Navy and the Army do not seek a rate of return on “the capital tied up” (so the phrase is commonly - but incorrectly put) in ships and guns. More immediately in point, urban rail services such as Sydney’s receive large operational subsidies (partly, at least, because of the public interest in minimizing external costs to society from greater urban congestion on the roads). Nor does the Queensland Government value Brisbane roads and charge motorists a rate of return on those assets (which have already been paid for).

There is nothing surprising about governments accepting negative returns on public works where external benefits accrue to them elsewhere. We can do little better than quote a Queensland Government Departmental briefing note on this matter in relation to irrigation schemes, [Doc. Ref. No. C/22 - see pages 69-70] “COAG requires new investments to be ‘economically viable’. This does not mean that CSOs or subsidies should not exist. There is no specific ruling that subsidies should not exist in new schemes. The determination of a pricing policy and CSOs is unrelated to the economic assessment of a scheme’s viability.

The pricing decision and the provision of subsidies may reflect:

- take-up rates - allowing some years before scheme total cost recovery is realised.
- transitional assistance for establishment of new strategic industries,
- contributions to other beneficiaries e.g. flood mitigation, recreational benefits, etc (CSOs).

There is a fundamental difference between economic and financial/commercial viability. For a public sector project to be *economically viable*, the present value of

benefits must exceed the present value of costs at a social discount rate, say 5 or 6%. Transfer payments such as taxes and subsidies are not included and the cost of risk is borne by the Government. *Financial viability* is based on a commercial hurdle rate (say 12 to 20%) which provides for a commercial risk premium, an additional premium to ensure cash flow is available for bankability, and possibly a higher opportunity cost of capital. The cost and benefit elements also would include income tax, other taxes and subsidies.

Queensland's investment in new irrigation schemes has traditionally been assessed on economic viability criteria. All new schemes have produced a positive net present value or a benefit cost ratio greater than 1. *Capital grants have never been included in economic viability assessments as income to the scheme.*

For other water supplies, economic criteria are supplemented with social criteria. This explains assistance for urban supplies provided by the 40% capital subsidy, and assistance for ATSI communities. *Many such investments would not be economically or financially viable but are socially essential.*

The NCC's position appears to be based on the premise that new water supply schemes are no longer a public sector investment, but should be assessed as private sector investments. This would mean that a financial viability analysis would be performed.

If this is NCC's position, it should be made clearer. However there are problems with using financial viability criteria:

- it is simply not a COAG requirement,
- it ignores social criteria, eg ATSI communities."

We note that this passage completely demolishes any argument that the COAG agreements require the Queensland Government to achieve full cost recovery on a narrow commercial accounting basis from irrigation schemes. The passage is also perfectly in accordance with orthodox economic theory. As Quiggin (1996, p 169) notes "the self-financing rationale is applicable only if the project is undertaken without subsidies or other government assistance, and is not characterised by significant externalities. If these conditions are not met, the capacity to generate profits is neither a necessary nor a sufficient condition for a project to be socially desirable. Rather it is necessary to assess social costs and benefits."

In assessing the viability of existing irrigation schemes, irrigators are entitled to ask for a comprehensive cost benefit audit which includes external benefits as well as costs and are entitled to point out that even a negative rate of return may be acceptable where an irrigation scheme produces external benefits.

Further, it may be noted that pricing according to SRMC is not necessarily rejected within government itself. A paper from the Euan Morton to Steve Edwell in the WRU and a Treasury paper raise the question of payment for storage of unallocated water vested in the Crown. The issue is, in Treasury's words "should the State pay for the

storage of unallocated water vested in the Crown?” One possible response suggests the State should only be charged on an SRMC basis - “If the dam owner argued that if it is not being paid a storage price it has no reason not to let the vested water out of the storage then could the treatment of the vested water be based on whether the State wanted it to be available for sale at a particular time? Then could the State build a strong case that it should pay a rent reflecting operating costs (but, depending on history of the financing of the dam or the original allocation to the dam owner, not capital costs) only at times when it wanted to ensure that the water was available for sale for development?” [Doc. Ref. No. D/24 - see page 71] We note that these arguments are equally valid for other irrigators as holders of entitlement to stored water. They have an equal right to point to how Burdekin scheme capital costs were originally met and to insist on SRMC pricing.

In considering the question of when it is appropriate to seek a rate of return on capital, it thus is necessary to go back to first principles, as there are several cases to consider. In setting out these case it will be observed that some are based on economic arguments, others on legal arguments and some on social equity arguments.

### ***Economic arguments***

#### *1. Where it would be unethical and inequitable retrospectively*

From an ethical and equity perspective, it should not be seen as appropriate for an entity that has a monopoly on an essential service to charge a rate of return for scheme assets where investors in a scheme were not advised of a requirement for a rate of return to be incorporated in water charges prior to their investment. Even a requirement for a modest rate of return on a significant capital investment would influence investor’s ability and willingness to invest. Pricing policy in the past was set on a different basis and that policy was capitalized in higher land values, which reflected the value of that policy or “subsidy. To do so is often not to charge the immediate beneficiary who may have long since sold his farm and departed but to seek to recoup from an innocent bona fide purchaser for value who purchased before there was talk of a change in policy and has paid his predecessor in title for the expected “right” to enjoy continuation of the policy or “subsidy”. This has been recognized within government. The Watson-Hall report on the Department’s files observes “Although initial irrigators may have experienced windfall gains associated with subsidies, subsequent investors in irrigation fixed capital have most likely paid for most of the subsidy that would have been capitalised into the fixed factors of the production. Consequently, equity considerations associated with water charge reform should at least allow time for adjustment.”[Doc. Ref. No. E/24 - see page 72].

The case is much stronger where the government itself profited from by getting a capital gain on land and water sale values at the time *and was paid for the “subsidy”*.

The point which needs to be recognised is that a subsidy is a negative tax.

Just as the effective incidence of a tax is not the same as its legal incidence, so the effective incidence of a subsidy may not be the same as its nominal incidence. To take an example, suppose that a government were to provide roads and railways and water free of any charge to users in a given city. On the face of it, the subsidy would be given to actual users. But because new businesses or users are free to migrate to the city to take advantage of the subsidy, existing capital and labour in the city cannot permanently appropriate the benefit of the subsidy to secure permanent returns to themselves in the form of higher wages or profits than available to capital or labour elsewhere. Competition to locate in the city will mean that rents are driven up and the benefit of the subsidy will be reflected in, and captured by, land rents. Hence the analysis of an alleged subsidy needs to identify the incidence assumptions behind its calculation.

### *Relevance to BRIA*

The Department of Natural Resources (DNR) were not simply selling water allocations in the BRIA. They were in effect property developers and as such had an obligation to advise purchasers of any requirements for a return on capital to be included in annual water charges. Press statements, correspondence and policy documents from Government and DNR indicated that purchasers were required to make a one off capital contribution and there was nothing to indicate that a contribution to capital costs would also be included in annual water charges [*Doc. Ref. No. F/25 - see pages 73-78*] Despite letter from Minister Robertson of 22<sup>nd</sup> August 2001 in which he states, "Queensland Government has consistently had a policy for the Burdekin scheme that water prices would cover the operating, maintenance and administration costs plus make some contribution to capital. These intentions were clearly articulated by the Government when the Burdekin Scheme was developed." There is simply no evidence to support this statement. To the contrary, statements by the Water Reform Unit that "Individual schemes will not be making any more than is required to run them, and they are not required to show a return of capital {emphasis added}.." [*Doc. Ref. No. G/25 - see page 79*], and as recently as October 2000, a brochure from the Queensland Governments Department of Natural Resources sent to every Irrigator in the Burdekin/Haughton water supply scheme, introducing SunWater as the new water service provider states, "The new prices follow extensive cost evaluation and consultation with irrigators to ensure that you will pay only for the efficient running of the scheme." [*Doc. Ref. No. H/25 - see pages 80-81*]. This brochure referred specifically to the Burdekin/Haughton water supply scheme and if a requirement to provide a rate of return as a component of their water charges had been "clearly articulated when the scheme was developed". Why was there no mention of this requirement? A Departmental paper states "In many of the newer schemes, new water allocations have been auctioned to irrigators. The prices paid for these entitlements may have included a capitalised component for the water price subsidy. In other words, the Government has received a return on market for the subsidy provided, and a water price rise would mean a capital loss for these irrigators." [*Doc. Ref. No. I/25 - see page 82*] In other

words, it is admitted that price increases based on notional capital values for assets where the cost of those assets has already been financed by capital contributions is a form of retrospective double charging - and expropriation. This observation is especially pertinent to the Burdekin Scheme where irrigators paid large sums of cold, hard, cash to government for land and water allocations to benefit from what they believed, or were led to believe, was a pricing policy based on recovery of operational expenses only. It is quite obvious from what was shown to purchasers at auctions in the BRIA that prices were bid for farms on the basis that costs for irrigation water would only be based on actual operational costs of distribution. Hence, the Crown may be seen as having "sold" the "subsidy" of a zero return on capital. It has already been compensated for such a pricing policy. To change it now without refunding the excess of prices paid over \$500 per hectare is a form of unjust enrichment through a unilateral change to a quasi-contract.

## *2. Where it is not implemented consistently*

It is not appropriate to charge a rate of return selectively on irrigation schemes existing prior to COAG or inconsistently and selectively within an existing irrigation scheme.

### *Relevance to BRIA*

The BRIA was well established prior to COAG and should not be treated any differently to other schemes existing prior to water reform required by COAG. To do so places BRIA Irrigators at a competitive disadvantage both within Australia, and on International Markets. A requirement to pay above the efficient cost of operating, maintaining and renewing the scheme (lower bound) was not implemented consistently within the Burdekin/Haughton water supply scheme. Despite assertions from the Director-General, Mr T Fenwick to Local Government Association of Queensland dated 28 February 1997 that "Proper and due consideration will be given to historic arrangements such as supplies which predated the building of a dam or past financial contributions." [*Doc. Ref. No. J/25 - see pages 83-84*]. Irrigators in the "old" areas of the BRIA namely, Clare, Millaroo and Dalbeg, who had existing water allocations prior to the establishment of the Burdekin Dam Scheme are required to provide a rate of return as a component of their annual water charges. This is in stark contrast to the recognition given to the North Burdekin and South Burdekin Water Boards in relation to their pre-existing entitlements. As a result, the Board's are quite correctly not charged a rate of return on water allocations held prior to the construction of the Burdekin Dam. This inconsistency is a clear indication that a requirement for a rate of return as a component of annual water charges was not Queensland Government policy but that a policy of charging what the market could bear, "based on a perceived ability to pay" was adopted as indicated in a letter to the Australian Taxation Office from the Commissioner of Water Resources dated 3<sup>rd</sup> November 1992. [*Doc. Ref. No. K/26 - see pages 85-86*]

Any assertion that the policy put forward by the Queensland Government under “Rural Water Pricing and Management” is evidence that BRIA Irrigators had been clearly advised of a requirement for a rate of return when the Burdekin scheme was developed is clearly incorrect. At the time this document was first printed in 1996, BRIA land sales were almost completed. Therefore implementation of this policy in the BRIA was retrospective. In addition, statements made in “Rural Water Pricing and Management” do not clearly indicate a requirement for BRIA Irrigators to provide a rate of return as a component of their water charges. It simply states, “For more recent schemes such as the Burdekin River Project, irrigators have met a component of the capital costs as well as other costs.” BRIA Irrigators have indeed met a very significant component of the capital costs through their purchases of land and water allocation.

3. *Where a private owner would be precluded by law from so charging*

It is not appropriate for an entity to charge a rate of return on scheme assets where such conduct would be precluded as unlawful under the general law - in particular, where such conduct would either amount to a breach of contractual undertakings or be seen as unconscionable or as misleading or deceptive conduct. Even if a private sector supplier enters into a disadvantageous contract, he will still be held to it and estopped from denying the contract was made on any basis other than what he has represented to the other party. A private sector corporation will not be allowed to represent to customers that prices will be computed in one way and then later seek to charge in another way. It is part of a dynamic economic system that not all costs will always be covered by every producer. On some contracts there will be profits and on others there will be losses. The enforcement of representations under the rules of equity applying to contracts and of fair dealing practices are part of the market discipline within which competition works. Public sector enterprises (if now being operated for profit rather than public service) should not be exempt from such disciplines. Unrestrained cost plus charging to guarantee a rate of return is not a free market phenomenon. In the past government authorities enjoyed the “shield of the Crown” and were often exempt from suit for such things as negligence or trade practices violations in recognition of their public utility status in the supply of essential services. In particular, in relation to past conduct and investment decisions, government authorities or Crown corporations cannot now seek to charge commercial returns on “legacy” assets without accepting liability under general and statute law for any economic losses suffered by people who relied on statements or representations made by or on behalf of the Crown (eg at land auctions) at the time those “legacy” assets were created. If history is to be re-written, so should legal liability rules - with equal retrospective effect.

*Relevance to BRIA*

Documentation given to bidders at the land and water sale auctions suggests

that purchasers would only be charged for actual operating costs of the scheme, not for notional costs or for a rate of return. In addition, WRU comments that “Individual schemes will not be making any more than is required to run them, and they are not required to show a return of capital [emphasis added].” [Doc. Ref. No. G/25 - see page 79.], and the brochure from the Queensland Governments Department of Natural Resources sent to every Irrigator in the Burdekin /Haughton water supply scheme, introducing SunWater as the new water service provider stating “The new prices follow extensive cost evaluation and consultation with irrigators to ensure that you will pay only for the efficient running of the scheme.” [Doc. Ref. No. H/25 - see pages 80-81] Confirm BRIA Irrigators understanding of requirements relating to water charges at time of purchase. The scheme was presented as a land development project where, just like a suburban developer, the costs of amenities such as water mains and roads is recouped in the sale price of the lots. The Queensland Government expressly stated to the Industry Commission (IC, 1992, p 217) that it was acting as a land developer and was placing “a product on the open market with more associated information about the product than had ever been presented before.” Far from trumpeting a need for irrigators to pay for capital cost recovery or towards a rate of return, the Queensland Government declared that “having decided to so invest, the Government had to determine how it would apportion the benefits which would accrue to individuals from the project.”, (IC, 1992, p 217). The Burdekin scheme was presented as one of benefit allocation to the fortunate bidders, not cost recovery! This understanding is re-inforced by admissions such as those made in the 1992 Queensland Government submission to the Industry Commission water inquiry that riparian irrigators were being made to make a “once off capital contribution”. [Doc. Ref. No. L/28 - see pages 87-88] Just as a private land developer who “gets it wrong” cannot go back and charge his lot purchasers more than their auction bids to cover any unwarranted goldplating so the same should be true for the Queensland Government. It is certainly arguable that there are sufficient representations and statements on the financing of the scheme would support remedies at law against a private owner making the same statements. The remedies would be sought in contract law (estoppel) and in equity (unconscionability) as well as under statute (unconscionability, misleading or deceptive conduct and abuse of market power under the Commonwealth *Trade Practices Act* and the Queensland *Fair Trading Act*). For example, the only reference to water charging policy in a typical auction brochure (Auction 17) states “To meet the Department’s fixed costs of supplying water, a minimum payment will be required every year for 75% of the total nominal allocation, whether this volume is used or not.” A reasonable person would take such a statement to mean that pricing policy would reflect real actual costs, not notional rates of return on notional asset bases.

#### 4. *Where there are offsetting external benefits*

Historically, governments provided network infrastructure because it had spillover benefits for the whole economy over and above any return to private



investors and these benefits justified such investments even when they would not have been commercially viable.

Economists would argue that if the total benefits from an infrastructure project exceed its total costs, then the infrastructure should be provided - whether or not user charges will meet its cost. The problem is that in many cases the infrastructure provider is unable to recoup most or all the benefits. This is by no means always true and it is not true where the use of land resumption powers (as in the Burdekin, rightly or wrongly) has allowed government to reap substantial capital contributions to the scheme through land and water allocation sales. Also, government captures other external benefits through enhanced tax collections (eg land tax, rates, payroll taxes, GST) in the regional economy growth generated by the Burdekin irrigation scheme.

However, some modern views suggest that infrastructure should not be provided where it cannot pay its way through user charges alone. Joy (1998, p 133) argues that efficient railway infrastructure pricing is complicated in practice by “failure to price excess capacity optimally in the short run ... and to *eliminate the capacity in the long run* ... Where excess capacity exists, it is best to use it until the underlying assets expire, provided that all other costs are recovered.”. These comments are predicated on the idea of cost recovery through user charges only, with no regard to external benefits. Capacity is assumed to be excess if short run marginal cost is less than long run marginal cost.

In the case of the Burdekin where there is unallocated water in the dam, this sort of policy prescription would amount to saying that farmers should be charged on an SRMC basis but the scheme should be allowed to fall into ruin in due course (that is no renewals annuity charges should be levied) - even if allowing it to fall into ruin means a collapse of land values far in excess of the costs of maintaining the scheme.

It is not only immediate users who benefit from the creation or continued existence of infrastructure. A new highway raises the value of adjacent land, sewered blocks sell for more than unsewered, town water is a plus for land values and proximity to mobile phones is a plus for business. These benefits of infrastructure are often reflected or captured in the form of location rents of land, as recognized by the Burdekin scheme land resumption and resale financing process.

The requirement that all new infrastructure not be “subsidised” by government is inconsistent with orthodox economic theory which requires that projects be undertaken if all benefits exceed all costs, including both private and social costs and benefits. Governments *should* “subsidise” infrastructure if there are compensating external benefits which the private sector cannot capture, including external benefits to government as a tax collector. Governments can internalize benefits through taxation in a way which private providers of infrastructure cannot.

In particular, the issue of fiscal externalities needs to be raised. By increasing the productivity of other industries, network infrastructure investment often generates revenues for treasuries from the increased output of downstream industries. It is not correct to implicitly assume that, without cost/benefit justified infrastructure investment, there would either be full employment or full employment of factors of production at equally high levels of return. The question of whether governments or other beneficiaries should contribute to infrastructure investment in order to reduce access costs and maximise economic growth and revenue to treasuries needs to be examined.

**Externalities** are accepted as part of the COAG water pricing process. As noted by the Department of Natural Resources: “ARMCANZ has agreed that for water pricing purposes, full cost be defined as being within:

- upper bound: operating, maintenance, administration, asset consumption, *externalities*, tax and a return on assets (WACC).
- lower bound: operating, maintenance, administration, asset consumption, *externalities*, tax and a dividend (if any).” [*Doc. Ref. No. M/30 - see page 89*] [emphasis added]

Hence it follows that external benefits can - and should - also be brought to account in computing recovery of capital or revenues for irrigation schemes.

To the extent that external beneficiaries (including treasuries) contribute to the capital costs of infrastructure the cost base for setting access charges can be reduced. If user charges are reduced closer to SRMC, there are efficiency gains as more use is made of the facility.

#### *Relevance to BRIA*

The Burdekin scheme was constructed on the basis of conventional cost benefit analysis in which external benefits are taken into account. The Burdekin scheme clearly result in benefits not only to the land values of farms in the designated irrigation area but also to farms, towns and people in the surrounding areas, including Townsville. These benefits extend to the State and the Commonwealth. This was recognized by the Prime Minister, Mr Hawke when he declared (Hansard 25 May 1988 p 2971) “I know it will be a matter of undiluted joy to every honourable member that I am now able to inform the House that the dam is not only completed but, following the recent cyclone, also full. I can say that the construction of this great Burdekin Dam has been fully funded by the Commonwealth to the tune of \$129m. In the spirit of conservative cooperation which is now emerging between me, and the current Premier of Queensland, Mr Ahern, I am pleased to say that I recently received an invitation from him to participate in a joint ceremony to officially dedicate the dam.

The Burdekin Dam - and this is a matter of fundamental importance - will benefit the north by stabilising agricultural development in the fertile Burdekin delta, and it will contribute to the security of water supply for Townsville, Thuringowa and the surrounding areas. In all, I am pleased to say that perhaps 250,000 people will directly benefit from the dam's construction, and many hundreds of thousands more people will indirectly benefit from it. "

The relevance of external benefits was given by the State Water Reform Unit as a reason for government not seeking "one cent" by way of a return on capital invested in irrigation schemes. When asked "What about the multiplier effect which results in taxes to the taxman/employment at meatworks/tourism etc., why should the water user be required to pay wholly for a resource which generates revenue outside irrigation?", WRU replied "*The government has recognised this, and to this end, is not requiring irrigators to pay one cent of an estimated \$220M capital contribution which it makes on behalf of the irrigation sector annually in Queensland [emphasis added] ...*" [Doc. Ref. No. N/31 - see page 90]. When asked "Why is it that prices are going up, when the schemes were not put in in the first place to make money?" WRU replied "Individual schemes will not be making any more than is required to run them, *and they are not required to show a return of capital [emphasis added] ..*" [Doc. Ref. No. G/25 - see page 79]

5. *Where market disciplines are not at work*

It is not appropriate to charge a market based rate of return for capital expended in a situation where the normal disciplines of the market do not work. Market transactions are voluntary transactions where purchasers reveal their willingness to pay a return on capital by volunteering to pay for the products or services produced by that capital. If the aim of a competition authority is to prevent abuse of monopoly power, users of monopoly water distribution services should only be charged for the value they would put on the services supplied in a market transaction (in this case, reflected in the land and water auction bids). Presumably they would not pay for excess capital expenditure or "gold-plated" works. Where there has been wasteful capital expenditure that will be reflected in the sale proceeds of serviced farms sold at auction not covering the total costs of the downstream works. A profligate private land developer may go bankrupt if he cannot recover the cost of road, water and other utilities in lot prices. The same discipline is not exerted where the Crown resumes land and undertakes an irrigation scheme and a proxy is therefore required to replicate a competitive market outcome. That proxy is furnished by land and water allocation sales (which were so recognized at the time).

*Relevance to BRIA*

In the case of the BRIA while the Burdekin Dam was widely supported and paid for by a Commonwealth grant (since recouped by the Commonwealth via Federal taxes), the same is not true of the downstream irrigation works. Some farmers would have preferred to construct their own channels, others

would have preferred a co-operative, user-financed and controlled water board to avoid “gold-plating”. SunWater should not be allowed to seek capital contributions beyond that raised by the land and water sales which were the equivalent of the private sector’s capital recoupment. The then Queensland Government said it “looked very carefully at the balance between public and private costs” and rejected the view that riparian irrigators willing to develop their own irrigation schemes should not be charged for an unwanted service (IC, 1992, p 217). But having done so, having undertaken the role of a land developer, and having sold the land and water allocations, the Queensland Government through its Crown corporation, SunWater, cannot now seek further capital contributions to the scheme beyond what it expected and planned for in its land and water sales.

6. *Where seeking a return would render scheme assets useless*

It is not appropriate to seek a return on scheme assets where to do so would render the project useless. As Harold Hotelling (1938) recognized, attempts to recover the overhead capital costs of, or a rate of return on, a project are pointless if they ruin the community which the project was created to serve. Just as short run marginal cost pricing is optimal to maximize social benefits from the use of a scheme’s assets, so the converse is also true - seeking a rate of return on public works may destroy the very utility of those public works. If the community to be served by public works is ruined by excessive prices, the project itself becomes a stranded and wasted asset.

Just as, in the private sector, the owners of mines continue to operate those mines even where sunk costs are not being covered because abandonment would be even more costly and would mean forgoing some contribution to profit, so public sector infrastructure should be content with not receiving a positive rate of return if to seek to do so would undermine the very usefulness of the project. For example, landlords choose to carry tenants or provide lease incentives in an economic downturn, so as not to prejudice the longer term viability of an office block or shopping centre. To seek to recover a rate of return from a half used asset is like the owner of a half-tenanted office block doubling his rents to meet his target rate of return on capital. But a rent is a demand-determined price and by so charging all such an owner will achieve is total emptying of his office block as tenants move out. A sensible owner of a land asset realizes that rents and quasi-rents are demand determined prices and does not sterilize his asset by over-charging - he realizes “half a loaf is better than none”. It is therefore perfectly rational to take into account a lack of ability to pay on the part of your existing and prospective tenants and grant a rent holiday if you face the prospect of formerly tenanted lands being abandoned and left to go to rack and ruin.

*Relevance to BRIA*

BRIA is a half-built scheme - only 28,000 or 56,000 planned hectares are under cultivation. The dam has unused water - 200,000 megalitres is unallocated. Given the price of sugar and the costs of irrigation there is no

pent up demand for farms. Many producers may be under financial pressure to quit the industry. SunWater's pricing policy is not conducive to further development of the Burdekin Dam Scheme and is restricting existing Irrigators ability to remain competitive on both Australian and International Markets. The costs of a futile policy of seeking a rate of return where there is none to be had should be costed against the development which is not occurring. What benefit would the State and people of Queensland gain by seeking a capital return on Burdekin scheme assets which meant the BRIA was abandoned? It should be realised that BRIA Irrigators had an expectation that they too would achieve a rate of return from their investment, but have now had to accept that their investment is not able to meet that expectation. SunWater may have to also accept that the Government's investment in the Burdekin Dam Scheme is not able to generate enough revenue to provide a return on capital and to simply set water charges so that this is achieved will inevitably lead to the demise of the scheme.

7. *Where it would cost the Treasury and the State more as a result of customers incapacity to pay*

It is not appropriate for a statutory body or Crown corporation to seek a rate of return on capital where it would cost the Treasury more in the long run. This is the flip side of looking to external benefits in charging for a scheme - one has to look at external downsides for Treasury and the State if that corporation over-charges, say, to meet a dividend requirement. A private monopolist need not care if his pricing policies inflict economic losses elsewhere in the economy - private, not public, interest is his guide. But a Treasury and Government should - and must - care. For example, if high water charges lead to farm insolvencies and abandonment, farmers, their employees and those servicing them may end up drawing public subsidies anyway - for producing less. It is better for society to partly subsidise a productive activity than to wholly subsidise wholly unproductive activity. For example, productivity gains were recorded as State electricity authorities were commercialised and labour forces reduced. Unfortunately, in some area as such as Victoria's Latrobe Valley, many of those retrenched workers did not find alternative employment and became dependent upon State and Federal welfare assistance. Accordingly, as one cynic put it, whereas before the taxpayers were getting some work from these individuals, now they were getting nothing. In a second-best world, where labour and resources are not perfectly mobile it is conceivable that it is better not to seek a return on capital if the result is to generate outlays for the public sector elsewhere.

*Relevance to BRIA*

What would it cost the State of Queensland if SunWater pricing policy led to the collapse of the BRIA with consequent loss of employment and output in Ayr, Home Hill and Townsville? As noted above, the financial position of many BRIA farmers is becoming difficult. The flow on effects in Ayr, Home Hill and Townsville will ripple through as lost taxes and output if BRIA farms

are abandoned or farmers cut back towards subsistence spending. Whilst BRIA Irrigators have accepted their obligation to pay the efficient cost of operating, maintaining and renewing the scheme (lower bound), regardless of capacity to pay, they do not accept that capacity to pay should not be a consideration when it comes to providing a return on capital to SunWater. A typical unencumbered hundred hectare irrigation block in the BRIA has only been capable of generating a \$30,000 - \$35,000 net income in recent years. This position is unlikely to change in the foreseeable future. The \$30,000 - \$35,000 net income is required to provide the owner with a basic standard of living. The great majority of BRIA Irrigators who purchased auction blocks have large land payments to DNR, water allocation payments to SunWater and development loans to commercial lenders to service each year, which results in a negative income. It is incomprehensible that individuals with such a basic income or a negative income should be required to provide SunWater with a return on investment. There is evidence to show that many BRIA Irrigators will not be able to meet land and water allocation payments to DNR and SunWater this financial year. The QCA should access Queensland Rural Adjustment Authority records in relation to BRIA farms as well as approach local financial institutions to verify BRIA Irrigators' capacity to pay

8. *Where it is really a monopoly rent*

It is possible for a user charge levied by a natural monopoly to be a monopoly rent rather than a genuine user charge. If a so-called rate of return is being levied on assets whose costs have been recouped, the monopoly rent will be evidenced by an examination of the internal rate of return generated on cashflow, just as a resource rent tax examines super-normal returns on resource projects to isolate the resource rent component. Monopoly rents are really disguised taxes on production and are fundamentally objectionable not only because they are unwarranted income transfers but because they damage the international competitiveness of Australian industries. One of the major arguments used to justify introducing a goods and services tax was that hidden indirect taxes on exports would be removed by the GST's input tax refund feature. A monopoly rent is not so relieved and has all the evils formerly attributed to embedded sales taxes on inputs to export production.

*Relevance to BRIA*

85% of BRIA's raw sugar output is exported and the balance (domestic sales) are export parity priced. A selective tax on part of the sugar industry is neither neutral nor equitable and will cause economic distortions and disruptions. The fact that a rate of return is being selectively implemented on BRIA Irrigators not only within the State but also within the Burdekin Scheme places Irrigators in the BRIA at a distinct disadvantage in the market place.

9. *Where the charge would be a tax*

Not every "user charge" is genuinely a fee for service. It is not appropriate to seek a return on scheme assets where the charge would amount to a tax.

Taxes require clear Parliamentary intention on the part of the Parliament of Queensland. Such an intention is unlikely to be found in legislation governing the affairs of a commercial company (unlike the East India Company, government owned companies are incorporated under a general corporations law and have not been granted sovereign powers). It is a reasonable inference that a public utility's charges must be limited to reasonable recovery of actual costs and should not incorporate a tax. Absent a clear Parliamentary intention to allow a tax by Ministerial delegation, a user charge found to be a tax could be illegal. This is a fundamental principle of English constitutional law, going back to the Bill of Rights of 1688 which declared "the law that no money shall be levied for or to the use of the Crown except by grant of Parliament" and this is true even if "the obligation to pay the money is expressed in the form of an agreement", *Attorney-General v Wilts United Dairies* (1921) 37 TLR 884. In the most recent Australian case on user charges contrasted to taxes, *Airservices Australia v Canadian Airlines International Ltd* (1999) 167 ALR 392 the High Court, while allowing some flexibility to a *de facto* monopoly authority in distributing cost recoupment over users as a whole, did not relax the requirement that charges should not exceed costs in aggregate, as noted by the Australian Government Solicitor, see PC (2001, Appendix I, p 13). It is worth observing that in that case the High Court was not dealing with a case such as the Burdekin Scheme where there are user-funded assets and a situation where some users are not charged at all. One suspects the Court might not be overly impressed with the argument there is a "fee for service" rather than a tax in a situation where user charges are imposed on some users but not others and where user charges and financial contributions have already recouped the capital costs of the service provider.

Even if the Queensland Parliament did intend to allow a Crown-owned corporation to levy a tax on user-producers, it would still face challenge as an *ultra vires* excise tax under section 90 of the Commonwealth Constitution which excludes State taxes upon production, see *Ha and anor v State of New South Wales & ors; Walter Hammond & Associates v State of New South Wales & ors* (1997) 189 CLR 465. If water storage and haulage charges are substantially in excess of any reasonable cost figure and are hence a tax on production, it appears that such water charges could be challenged as being wholly invalid State excise taxes prohibited under s 90 of the Constitution.

#### *Relevance to BRIA*

It is notable that the sugar mill levies for irrigation supply were abolished after legal advice from the Crown Solicitor that they were prohibited excise under section 90 of the Commonwealth Constitution. A paper on file states "DNR has sought advice from the Solicitor-General, who has advised that the levy [sugar mill levy] is likely to be found to be an excise under section 90 of the Australian Constitution, and hence invalid if it were to be legally challenged. Millers are aware of this and have strongly indicated that they will not pay the levy for 1998- 99." [Doc. Ref. No. O/35 - see page 91]. Yet no consideration appears to have been given to the question of whether a water storage and

haulage charge not based on actual unrecouped cost is in reality a tax - and a Constitutionally-prohibited excise tax at that. Given that SunWater is charging sugar producers there seems good reason to view any unjustified charge as an excise (a tax upon production) and therefore potentially wholly invalid..

10. *Where past operational expenditure (opex) charges have been excessive*

As noted above, it is not appropriate to charge a rate of return on scheme assets to the extent that the capital cost of those assets has been recouped by *past* opex charges in excess of efficient opex. Such lower bound over-charges should be credited towards reduction of the capital base. It is important to note that excessive opex over time hurts users of a scheme doubly. Not only are they charged a hidden excessive rate of return on capital in today's charges but the capital base on which they are being charged has not been reduced to recognize past recoupment of capital through excessive opex.

The possibility that annual charges may include capital contributions has been expressly recognized by the NCC. It stated in its draft second tranche assessment of the Dumbleton Weir stage III [*Doc. Ref. No. P/36 - see pages 92-93*]-

**"T2 assessment:** It was unclear whether the Impact Assessment Statement (IAS) completed in July 1996, included as a cost the recovery of capital costs. The apparent failure to figure in cost recovery was a fundamental flaw in the assessment of economic viability.... However, the additional information that PVWB will allocate water on the basis *that irrigators will pay the capital costs in the annual charge* should ensure that, despite the apparent failure to include cost recovery in the price paid for water in economic analysis, the scheme will be economically viable. The Council will need to review this project prior to the third tranche assessment to assess the economic viability of the scheme as demonstrated by monies received from sale of water and ongoing water prices." [emphasis added]

Once it is accepted that capital recoupment can also be achieved through high initial or high ongoing charges for water, an annual water charge in excess of efficient opex should be treated as having a component which should be credited towards recoupment of capital costs.

*Relevance to BRIA*

The Water Reform Unit conceded there had been operational over-charging in the BRIA scheme. Water Reform Unit figures show that Burdekin channel cost recovery percentage will rise from 112 percent in 1999/00 to 123 percent by 2004/05 and that Burdekin River cost recovery percentage will rise from 157 percent to 177 percent over the same period [*Doc. Ref. No.Q/36 - see page 94*]. Another note shows cost recovery for the Burdekin channel rising from 112 percent to 138 percent between 1999/2000 to 2004/05. Cost



recovery for the River rises from 157 percent in 1999/2000 to 200% in 2004/05 [Doc. Ref. No. R/37 - see page 95]. The Watson Hall report shows the Burdekin channel at 127% of cost recovery in 1998-99 and the Burdekin River at 162% for the same period, [Doc. Ref. No. S/37 - see page 96]. Another table shows Burdekin River cost recovery at 141% in 1996-97 and Burdekin Channel cost recovery at 139% in that year [Doc. Ref. No. T/37 - see page 97]. The Water Reform Unit tried to argue that the figures show that in the year 2000 the excess revenue over 100% cost recovery for the Burdekin channel amounted to a 0.67% return on capital, and the excess revenue over 100% cost recovery for the Burdekin River amounted to a 1.99% return on capital [Doc. Ref. No. U/37 - see page 98, see also Doc. Ref. No. V/37 - see page 99]. But the valuation of capital in these figures was gross written down replacement cost and no allowance was made for grants, other users or for irrigator capital contributions through land and water sales. If such adjustments give a zero net unrecouped capital base, the rate of return is actually infinite - and rather than being treated as a return *on* capital, these past over-charges should be added up and credited as further (unjustified) recouplements of capital against the capital base of the scheme.

11. *Where the capital costs have already been recouped*

It is not appropriate to charge a rate of return on a scheme asset where the capital cost of constructing that physical asset has already been recouped. Such recouplement may occur in several ways-

- through sales of land and water rights in irrigation area benefited by the project. (The values of such rights will reflect the extra productivity of capital equipment applied to irrigated farms);
- through external benefits to the scheme builder. Just as a suburban private land developer recovers the cost of parks, streets, water and sewer pipes in lot sales, so publicly funded land infrastructure generates increases in land values and tax bases in the general region as it unlocks the latent productivity of the land. Whereas a private land developer is limited in the extent to which he can capture external benefits in his land sales alone, the Crown is not so limited. These fiscal external benefits to the Crown need to be brought to account. For example, urban land values, rate and land tax bases, payroll tax and stamp duty will also be increased. All such external benefits should be taken into account in computing how much of the capital cost of a project has been recouped by the Crown.

- through depreciation charges. For example, an asset which has been depreciated to zero from its historic cost should not have its cost recouped further.
- in addition, past water charges in excess of efficient operating expenditure should be treated as a form of capital recoupment and credited as such.

It may be noted that the legitimacy of this argument has been accepted within government. In a letter from Mr T. Fenwick to Local Government Association of Queensland dated 28 February 1997 it is stated that *“Proper and due consideration will be given to historic arrangements such as supplies which predated the building of a dam or past financial contributions.... Your letter raised the issue of whether it would be possible to have a ‘once only’ capital charge instead of incorporating such a charge in annual payments for water supplies. The ‘once only’ option could be negotiated on a case-by-case basis. A price structure which incorporated elements of both charging structures could also be considered.”*[Doc. Ref. No. W/38 - see pages 100-101]. This reply not only concedes the significance of past financial contributions and also concedes that capital may be recouped through prices in excess of operating costs as well as upfront water/land sales.

It has also been accepted by the National Competition Council (after urging by the Queensland Treasury) that land and water allocation sales should be counted towards capital cost recovery of irrigation schemes. The NCC draft confidential assessment for consultation on second tranche assessment, Dec 1999 regarding water in Queensland stated [Doc. Ref. No. X/38 - see pages 102-103]

## **“Bedford Weir stage II**

### ***T2 assessment***

The apparent failure to figure cost recovery in to the economic assessment of Bedford Weir stage II is, in the Council’s view, a fundamental flaw in the analysis of the economic viability of this scheme. Such a project could not be said to be recovering costs consistent with reform commitments to achieve full cost recovery....

### ***Additional information provided:***

Additional information provided by Queensland [letter 14 September 1999] noted the following relevant matters.

- The economic analysis indicated that the project was economically viable;
- *The capital cost of the project was \$4.73 million. The Commonwealth contributed \$2 million. An auction of water*

*resource allocation is realised \$11.1 million. On this basis cost recovery was clearly evident.*

The additional information that \$11 million was recovered from water sales means that despite the apparent shortcomings in economic analysis, the scheme has proved to be economically viable.” [emphasis added]

A more than two to one financial rate of return is somewhat more than cost recovery! Some might dryly observe that a thoroughgoing and vigorous competition authority would have been suggesting a refund! However the important point is that the NCC admits that land and water auctions should be brought to account in computing cost recovery (see also *Doc. Ref. No. X/38 - see pages 102-103*).

#### *Relevance to BRIA*

Payments for land and water allocations by irrigators were in the order of \$150 million. The economy of North Queensland benefited as was intended. And it has been admitted by the Water Reform Unit that past operational charges to Burdekin irrigators were in excess of efficient levels.

#### 12. *Where the asset has no opportunity cost*

It is not appropriate to charge a rate of return on a scheme asset where that capital asset represents sunk capital which has no opportunity cost. The optimal rule for public utility pricing is that price should equal short run marginal cost (SRMC). Although sometimes attacked, this principle has been vigorously defended by Harold Hotelling, William Vickrey and others. The basis of this argument has been set out in Part I and is a central economic argument for the QCA in this inquiry. Attempts to charge above short run marginal cost (SRMC) in order to extract a contribution towards fixed or sunk costs have the same distorting effects as selective excise taxes on inputs to production (as conceded by the Industry Commission, *supra*). Essentially all attempts to attack the rule that price should equal short run marginal cost still acknowledge that it represents a first best optimum and are put forward merely as *second-best* solutions where the fixed costs of a project *must* be financed through user charges.

A major issue in pricing infrastructure access is whether users should be charged for the sunk costs of bringing it into existence. A further issue is whether users should be charged for the capital “tied up” in stranded infrastructure assets which are obsolete. The idea that capital is “tied up” in infrastructure rests on the mystical John Bates Clark idea that invested capital is a fund which can be called back and released for other uses. But this is not so. Money spent on a dam is spent - what you have is a dam. Its value depends on what demand there is for it (and what you may be allowed to charge others for using it). But its value no longer depends on what you paid to construct it - it owes you nothing, no more than the money sunk into any number of failed enterprises can be said to owe their unfortunate

shareholders a “return”. Why should capital spent to buy infrastructure be so uniquely privileged against loss?

Often it is argued that regulators should have regard to the opportunity costs of keeping the utility’s capital stock in the industry. It may for example be argued that the capital invested in the industry should receive a rate of return commensurate with its value in an alternative use (even if that use is based on retrospective or hypothetical circumstances). It may be argued that the opportunity cost of the capital sunk in infrastructure is its replacement value, and that its historic cost is not relevant to determining a regulated revenue stream or rate of return. A compelling riposte is that sunk capital is sunk capital and that once capital assumes a fixed form as water channels or dams, it has lost the opportunity to turn itself into capital elsewhere and its value in alternative use is simply its scrap value.

Any attempt by an infrastructure owner to appeal to notions of opportunity cost as a basis for awarding regulated or government-gazetted returns carries some dangers for the owner. For example, depreciated optimised replacement cost (DORC) is a notional concept of cost: what it *would* cost a new entrant or the incumbent owner to replace the existing infrastructure. The inference is that the existing infrastructure owner should be able to secure a return on what the infrastructure *would* cost to replace, not what it actually *has* cost.

But that is not the real choice facing an infrastructure owner. Once his capital has been spent and turned into pumping stations and channels, his true opportunity cost is their scrap value. His fund of liquid capital has gone and he has physical capital assets. If those physical assets were to be valued on the basis of opportunity cost, that is, their value in another use, then the value would be minimal or zero. A ruthless application of economic logic might suggest that as the assets are sunk assets with no alternative use except as scrap, the initial capital base should be close to zero. There is no opportunity cost where capital has been sunk. No regulated revenue stream has to be awarded to induce investment to create what already exists or to keep in place what has no alternative use.

Sunk capital is not jelly capital. In the case of a dam or water channels, once built, they have no other use: they cannot be pulled out and moved to another use, unlike a ship. It is a fallacy to assert that sunk costs “owe” a rate of return to their government or other owners or that sunk assets should be valued at replacement cost to determine a return that is “owed” to the owner. This is precisely the fallacy Hotelling (1938, p 307) warned about in his example of the Union Pacific railroad. In the real world, economic efficiency does *not* require that the owners of Roman aqueducts still in use should be charging for the replacement costs of what has long since become indistinguishable from a natural river.

*Relevance to BRIA*

The scheme is only half built with only 28,000 hectares of a projected 56,000 hectares under cultivation. There are 200,000 megalitres of unallocated water in the Burdekin Falls Dam. Hence there is no need for scarcity rationing of water or for scarcity rents to be charged and the capital “tied up” in the dam and distribution channels cannot be liquefied and released. What is done is done and bygones are bygones. History is history and it is better to operate sunk investments on SRMC pricing principles for the benefit of living human beings “while letting dead men and dead investments rest quietly in their graves”, as Hotelling (1938, p 308) put it.

The New South Wales Independent Pricing and Review Tribunal (IPART) has recognized the force of this argument - and other legal and equity arguments - with its “line in the sand” approach of putting a nil value on previously constructed irrigation assets. IPART (2001, p 23) observes in relation to a capital charge for the existing rural irrigation asset base that “the Tribunal expressed its view in 1996 that it believed that many of the rural water infrastructure assets were put in place in the late nineteenth and early twentieth century because it was a government priority at the time to expand agriculture and rural development. Water prices had until recently contained substantial subsidies and *there was never any stated intention by governments across Australia to fully recover these charges. This changed in 1994* when governments determined to implement plans to eventually recover the full economic costs of bulk water service. The Tribunal does not believe that irrigators, originally attracted into agriculture by the provision of heavily subsidised infrastructure, should now be expected to pay commercial returns on assets that would not have been put in place if subject to commercial scrutiny. The Tribunal decided to draw a ‘line-in-the-sand’ and determine that all water assets put in place prior to 1 July 1997 should not be included in the asset base for pricing purposes. This means that users will not be charged depreciation or a rate of return on pre 1997 expenditure.” (emphasis added)

13. *Where the asset was paid for out of consolidated revenue*

It is a basic legal principle that there is no tracing through a Consolidated Revenue Fund. “No statute provides for the tracing of individual amounts that are paid into the Consolidated Revenue Fund, for they are by their very nature consolidated upon payment in.” (*Superannuation Fund Investment Trust v Commissioner of Stamps (SA)* 10 ATR 97 at 116 per Aickin J). It is not appropriate to charge a rate of return on scheme assets where that capital expenditure by the Crown was financed through general revenue (taxes or revenue deficit financing) financing and not debt financed through a specific earmarked loan. Where assets are created from appropriations of current tax revenue, taxpayers have already suffered the excess and actual burden represented by the taxes. If there is a revenue deficit, that deficit cannot be charged to *any particular* section of the public. There is no more reason to charge irrigators for dam construction financed out of consolidated revenue than there is to charge parents for schools constructed out of general revenue. To charge taxpayers again for what they have built by demanding a rate of return on what they have already paid for is to impose a form of double

taxation. If it is argued that it is appropriate to impose a selective tax on those resident in an irrigation area in order to reduce the burden of general taxation in the future, then it is really being argued that a selective excise tax is economically more efficient than a general factor tax, for example, a payroll tax or land tax. Such a proposition is quite inconsistent with the general presumption of economic theory in favour of general rather than selective taxes.

It is notable that this argument was urged in a letter of 22 January 1997 from the Local Government Association of Queensland to Mr T. Fenwick, Director General, Department of Natural Resources regarding water agreements. The association resolved “that any proposed policy change in regard to the pricing of water from rural schemes should ensure that prices only cover ongoing operating and refurbishment costs and not include a component to cover a rate of return on assets and investment required to make up any backlog. ... ‘User pays’ for government services and ‘rates of return’ for assets have become the conventional wisdom in the State bureaucracy. However, for public assets funded from taxation, for the general benefit of the State and the Nation, particularly dams and essential water shortages, it seems difficult to justify the ‘double taxation’ imposed on the user.” [*Doc. Ref. No. Y/42 - see pages 104-105*]

#### *Relevance to BRIA*

To the best of our knowledge, the scheme was financed out of general revenue and the only loan specifically raised for the scheme was \$33.5 million which has since been amortized and more than recouped in land and water sales. Details of scheme financing and documents should be verified by the QCA.

#### 14. *Where the cost of scheme assets is an inflated notional rather than an actual cost*

Values are not measures of real or actual cost but mere proxies for costs. When a regulatory regime is introduced, records of actual costs may not exist and the regulatory regime may have to establish an initial capital base upon which to award a regulated revenue stream by way of return for the capital tied up in that initial infrastructure (this seems to be a serious problem with the Burdekin scheme which lies at the heart of the current dispute).

In looking at the concept of cost, Courts have tended to adopt the commonsense notion that cost is what is paid for something, not what *might* have been paid for it. Thus notional costs, or the costs of alternative actions, tend to be ignored. In some cases, what is paid to an affiliate might also be ignored as not representing a real or true cost, as in transfer pricing or anti tax avoidance legislation. The regulatory codes dealing with infrastructure and open access regimes are not the only regulatory frameworks which deal with costs incurred by an infrastructure owner. The income tax law also deals with the determination of costs and revenues. It is instructive to note that where a

taxpayer is allowed a deduction for a cost or a repair, the Courts have insisted that the cost be *actually* incurred and that the cost must not be notional only. For example, in *FCT v Western Suburbs Cinemas Ltd* (1952) 86 CLR 102, the High Court declined to allow a deduction for notional repairs. This parallels the economic concept of a *real* or actual cost as opposed to *notional* cost.

It might also be noted that the concept of coupon depreciation is also encountered in tax law where depreciation is based, not on the purchase price paid for an asset by its current owner, but on the construction cost incurred by the original owner who created the asset. For example in the case of buildings, depreciation is based on original construction cost not on the current market value which might have been paid recently for the building.

Similarly, in traditional historic cost accounting, only actual incurred costs are brought into account as ordinary profit or loss. Losses from revaluation of assets are not treated as actual, incurred, costs: instead depreciation is based on spreading the actual historic cost of an asset over time.

Since the 1970s and, especially during periods of higher inflation, there has been greater interest in alternative accounting treatments based on current replacement cost accounting. Under current cost accounting, assets are revalued in accordance with their replacement cost and depreciation is charged as a cost on the revalued asset amount. The merit of current cost accounting is that it ensures management charges itself of the true cost of using up capital assets. But it should also be noted that current cost accounting should also bring into account as income or gain any revaluation gains on assets. While these are not treated as part of operating profit, as Edwards and Bell recognise, they should be treated as part of the overall profits of the firm.

National accounting adopts a similar approach to measuring costs of capital usage. Depreciation charges are meant to represent the current cost of using up the nation's capital stock rather than a notion of spreading the historic cost of acquiring the capital stock. Similarly national accounting does not treat capital gains as part of operating income.

It is thus not appropriate to charge a rate of return on scheme assets where the capital cost attributed to those assets is an inflated notional rather than an actual cost. Replacement cost valuations which incorporate an upwards inflation adjustment for capital bases are fundamentally unsound as a proxy for competitive market outcomes.

#### *Relevance to BRIA*

The BRIA scheme assets (both dam and distribution assets) have been revalued on the basis of replacement cost and presented as the capital cost of the scheme on which a return should be sought. Indexation appears to have been achieved by using CPI plus the construction index. Whereas as

optimization is a useful check on whether incurred capital costs were efficient, the marking up of costs on the basis of indexes is simply an attempt at gaining a “free lunch” for SunWater.

15. *Where the capital cost was inflated by inefficiency*

Just as it is not appropriate to charge a rate of return for scheme assets where the cost of those assets is notional and inflated, so also it is not appropriate to charge a rate of return on scheme assets where the capital cost of those assets was inflated by original inefficiency. In competitive markets such over-charging practices and “gold plating” are eliminated by competition and the discipline of the market. This will not always be the case where there is natural monopoly and no user oversight of construction costs or methods. Given that an irrigation scheme is a natural monopoly, as well as (usually) a statutory monopoly, there is a great deal of scope for featherbedding and padding of capital and current costs. If the purpose of a competition policy is to expose the public sector and infrastructure monopolies to a regime which will imitate the pressures of a competitive market, it would be self-contradictory to allow an infrastructure owner to charge on the basis of inflated and uncompetitive original capital costs. To allow an infrastructure owner to charge a rate of return on inflated capital costs is to grant him a right to tax the users of the scheme in perpetuity for his original wastefulness. “To them that hath it shall be given” is not a prescription for competition or economic efficiency. What is required is an examination of optimized actual capital costs.

*Relevance to BRIA*

Despite an estimated cost of \$155,000,000 in 1980, a cost of approximately \$430,000,000 is now being claimed, extravagances and excess during construction are undoubtedly a major contributing factor to this cost escalation. Potential investors and existing Irrigators in the BRIA would not have supported the Scheme’s establishment had they been made aware that there was a requirement to provide a significant initial contribution to the capital cost of the Scheme, pay the full operation, maintenance and renewal costs, and also provide a rate of return on the inflated final cost as an ongoing component of their annual water charges.

Engineering design has created unnecessary flooding in some sections of the Scheme and engineering mistakes resulted in Irrigators having to contribute financially to additional capacity in the Scheme subsequent to purchasing irrigation farms. High maintenance and ineffective control structures in channels results in increased operating costs and high losses from channel overflows.

In addition, a contemporary costing of construction costs will be offered which suggests considerable padding was involved in those costs. It is noted that there was never any independent audit of construction costs of the scheme and contracts have not been opened for examination.



16. *Where it is not necessary to induce investment in the infrastructure*

*Ex ante*, private capital will not be invested without the expectation of a profit commensurate with the rate of interest prevailing at the time of investment but, *ex post*, no one has to be charged to validate that decision - only monopolies can do that. A house owner cannot demand that his rents be set by a rent tribunal on the basis that he should earn a normal return on replacement cost. Nor can the world's shipping and mine owners overcome a shipping depression or minerals glut by demanding some international tribunal award them prices to cover replacement costs.

The only argument ever really advanced with any force against SRMC pricing is that its imposition *ex post* creates losses for an infrastructure investor who has incurred capital costs. For example, the Commonwealth Treasury (1999, p 69) argues "Utility industries are capital intensive and their assets are durable, long-lived and immovable. Demands for access and 'fair' or 'non-exploitative' prices mean that investors might expect that after they have sunk their capital they would be limited in the prices they can charge and be subjected to possibly onerous obligations to supply. Therefore, the incentive to invest depends critically on expectations of the future pricing policy and must be considered by the regulator." Hence, the concerns expressed by infrastructure owners over the threat of "regulatory taking" (expropriation).

However, the incentive to invest depends on *ex ante* returns. SunWater does not need a rate of return on a DORC valuation on *taxpayer funded and previously constructed* assets to maintain the incentive to invest. Opportunistic "regulatory taking" can be prevented by a consistent application of DAC over time in relation to *future* investment in assets: DAC would even protect SunWater against the obsolescence or losses of capital value faced by investors in other industries exposed to competition.

There is certainly no need to pay a return to, or index the capital returns to, sunk capital as though it were free to get out of the ground and go elsewhere. That is not to say that a regulator should opportunistically strip investors of any returns on sunk capital, since future investment would be prejudiced if the expected *ex ante* returns were seen to be retrospectively expropriated *ex post*.

But, whatever valuation is used, incentives to invest for SunWater are not affected if:

- the QCA awards no return on capital where that capital has been recouped by land and water sales;
- the QCA awards no return on capital where that capital was a gift from the Commonwealth;

- the QCA awards no return on capital where the assets constructed with the capital have a perpetual life and their renewals are already being charged for; and
- the QCA takes into account as income investment returns by way of realised or unrealised asset appreciation as well as depreciation.

Any argument that SunWater should be able to charge prices above SRMC in order to induce investment amounts to saying that existing BRIA users should allow themselves to be charged above efficient SRMC pricing or even above average cost pricing in order that they can be assured that infrastructure will continue to be provided. Such a view appears to assume that future investment *will* be undertaken by SunWater. But it does not follow that super-normal monopoly rents should be granted *today* so that a utility *might* invest tomorrow: that seems to amount to an argument that users are not entitled to fair and efficient pricing of existing infrastructure for fear that no infrastructure will exist later. In relation to arguments of this kind, it may be seen as an unpalatable choice to be told that infrastructure investment will only be forthcoming on the basis that users agree to a form of economic coercion – the sort of monopoly pricing which regulation or good public policy is imagined to prevent. One needs to consider *ex ante* versus *ex post* decision-making, together with the related concepts of “regulatory taking” and capital cost recovery but that is a far cry from allowing monopoly rents to be captured in SunWater prices for water storage and transport services.

Nor are incentives to invest prejudiced if the QCA declines to allow multiple recovery of costs through asset revaluations. No capital return should ever be allowed to be charged on an upwards revaluation of an asset base without equally bringing to account, as a cost offset or gain, the corresponding holding gains on existing assets

#### *Relevance to BRIA*

The nub of the “investment incentive” issue is that so long as SunWater is allowed a hurdle rate of return on its *future*, efficient, *unrecouped* capital costs (as opposed to notional, revalued or inflated costs), there should be no deterring of investment.

Finally, we should note that any concerns about “regulatory takings” or expropriation in the case of the Burdekin would be more properly addressed to the plight of cane farmers who have ploughed in excess of \$300 million into the purchase and development of their farms, only to see the capital values of their investments savaged by changes in water pricing policies which amount to retrospective double charging. It should be acknowledged that Irrigators who invested in the Burdekin Dam Scheme had an expectation that they would achieve a rate of return from their investment but have had to accept that their investment is not able to generate a satisfactory standard of living

let alone a return on their investment.

### *17. Where the asset cost nothing*

It is not appropriate to charge a rate of return on an asset which cost nothing to the operator of the scheme. For example, a naturally occurring river serves the same purpose of transporting water as a man-made aqueduct but one suspects no rational person would argue that a water authority should be able to adopt a DORC valuation of a river channel based on its (aqueduct) replacement cost and charge that “cost” to water users. Equally one would reject the proposition that an incumbent owner needs to be allocated additional revenue (through revaluation of river channels so that its “costs” (of existing assets) should be comparable to those faced by a (potential) new entrant. To provide the “owners” of river channels (which have been acquired at generally very low or zero costs) with a DORC valuation is equivalent to providing a monopoly rent in perpetuity.

Not only is this true in the case of Nature-given assets such as a river channel, but it is also true where the construction of a physical capital asset was financed by a gift. It would for example be absurd if a private donor gave money for the construction of the public hospital and fees were then charged by the government department running that hospital to earn a rate of return on its construction costs. To do so would be contrary to the very purpose of the gift.

### *Relevance to BRIA*

In the case of the Burdekin, the Commonwealth gave “non-repayable, non-interest bearing grants” (Senate, 1984, clause 8(2) of the Agreement of 28 September 1984) to the State of Queensland towards the construction costs of the scheme. Clause 22 of the Agreement required that the Commonwealth financial assistance be “not appropriated for any purpose except meeting or reimbursing to the State expenditure by the State on the construction of the dam.” The Prime Minister, Mr Hawke (Hansard 6 September 1983 p 372) made it clear that the dam was a national development project to “provide an assured water supply for well over 100,000 Australians plagued by years of neglect”. It is therefore inappropriate for any charge to be levied by the State for a cost already recouped and to claw back that Commonwealth grant from the area of North Queensland intended to be benefited. That the Commonwealth intended to benefit North Queensland rather than the State Treasury can hardly be doubted when reading comments such as those made by Mr Gayler, the Government member for Leichhardt in the Hansard of 23 September 1987, page 612 where he referred to the sugar industry being affected by flagging international prices and stated “The 1987-88 Federal Budget demonstrates, I believe, the Government's commitment to non-metropolitan Australians and the development of their industries, such as the sugar industry. In particular, the Government's economic strategy, directed at improving industry competitiveness and so laying the basis for a return to growth in living standards, will be welcomed by all of those

associated with the primary production sector”. The Burdekin Dam grant was then specifically referred to in this context. It is thus more than tolerably clear that the purpose of the grant was to promote regional development and assist the sugar industry which in turn presumes that the cost of the dam constructed with Commonwealth funds would not be charged against sugar producers by the State of Queensland. Regional development is naturally served by making the dam available for use to irrigators and other beneficiaries of the Burdekin scheme at its zero net cost to the State. It cannot rationally be contended that the Commonwealth intended a charge be placed on its contribution any more than Commonwealth road grants require tolls be placed on State highways.

The State Water Reform Unit (WRU) in its paper “Treatment of Contributed Assets for Pricing Principles” declared that “The requirement to recover a return on capital is not an issue for all water customers *due to policy measures exempting them from such (such as rural water customers)* [emphasis added]. However, the recovery of a return of contributed (or user-funded) capital by the state through periodic charges will have universal relevance to customers of the water industry as Competition Principles require a return to capital on all assets, whether contributed or not.”[Doc. Ref. No. Z/48 - see page 106]. The reasoning behind this statement is confused, to say the least. It is said that rural water users will **not** pay a return on capital. Then it is said that other users should be charged a return on contributed assets. Further the WRU forgets that a risk premium for managing contributed assets is not equal to WACC, is charged for in renewals annuities in any case, and normal commercial companies do not get the benefit of contributed assets. Nor does the WRU’s discussion of contributed assets acknowledge capital cost recoupment through sales at land and water allocation auctions.

18. *Where the asset has been taken over*

It is not appropriate to charge a rate of return on a scheme asset if that asset was “stolen” or transferred for no consideration. For example, suppose farmers in a region contribute to a fund to create a weir vested in a cooperative. Suppose that cooperative is later nationalised and subsumed into a statutory water board which in turn is later abolished and its assets vested in a commercial statutory authority. It would be absurd in such a case for that statutory authority to levy a rate of return on physical capital assets which were appropriated from their original owners. The fact that the legal title to an asset may be vested by statute in an authority does not of itself imply that such an asset should be generating a rate of return.

*Relevance to BRIA*

The State’s contribution to the Burdekin was financed by land and water sales and by general taxation. The assets were created for and vested in the Crown. SunWater paid nothing for these assets which were vested in it for no consideration by Act of Parliament. SunWater did not raise equity in private

capital markets to build these assets - they were largely paid for by taxpayers and irrigators and gifted to SunWater. Why should SunWater be allowed to charge for them?

### **Social and equity arguments**

19. *Where those assets were created under a legislative policy*

It is not appropriate to charge a rate of return on scheme assets where those assets were created as a result of past government and Parliamentary social policies rather being created simply to serve those who are sought to be charged. History is history - and as IPART has recognized (*supra*) a line in the sand must be drawn. It is not appropriate for the mistakes of a past generation of decision makers be paid for by selective taxes imposed with retrospective effect.

This force of this argument has been recognized by government. In a letter dated 16 January 1997 to Mr Howard Hobbs Minister for Natural Resources the Queensland Farmers Federation urged "We believe the recommendations of the Fitzgerald audit of Queensland finances were economically flawed and inequitable in seeking to recover a rate of return on existing water assets. The existing water infrastructure of this state was built for a range of economic, social and regional development reasons. Any attempt now to seek a return on past investment is not appropriate." The handwritten Ministerial annotation reads "So do !!!" and a handwritten instruction to the Department says "Please draft reply stating Minister's agreement with highlighted part." [*Doc. Ref. No. AA/49 - see page 107*].

That reply of 5 March 1997 from the Minister for Natural Resources to the Queensland Farmers Federation stated "I am in agreement with your assertion that water prices should not be set to recover a rate of return on existing irrigation water supply assets. The Government's *Rural Water: Pricing and Management* document supports this direction. The pricing objective for existing irrigation schemes is for coverage of operating, maintenance and renewals costs only to ensure self-sufficiency in the longer term. Where this target cannot be reached without adverse regional impacts, the government will continue to provide a contribution to costs. Some more recent schemes already contribute a return on capital which was the objective at the time they were built." [*Doc. Ref. No. BB/49 - see pages 108-109*]. The reply deviated from the Minister's agreement with the principle of no return on existing assets by inserting a qualification relating to more recent schemes which were expected to contribute a return on capital. This deviation did not go unnoticed and a further letter of 28 October 1997 from Queensland Farmers Federation to Mr Howard Hobbs Minister for Natural Resources observed that the "[Water Policy document reads] *For existing water supply schemes, the objective is for revenues to cover operating, maintenance and refurbishment costs only, not a return on capital. However where there is a rate of return for a scheme, this will be retained by the Government.* At a recent meeting of the QFF Water Task Force, the implications of this statement were considered with some concern. It was resolved that QFF

write to advise that the proposal to retain revenue by the government was not the policy that had been set out in the government's own Rural Water Pricing document, had not been discussed with QFF, was not supported by QFF and that it was not easy to see how such an event could arise for existing infrastructure. I should also note our understanding that this matter was not put before the Water Policy Council for debate, rather it was put forward for information as *fait accompli*. QFF is strongly opposed to attempts to generate a financial return on water infrastructure built well prior to the COAG policies on cost recovery, and which were built for a range of social, regional and economic development reasons.”[Doc. Ref. No. CC/50 - see page 110]

#### *Relevance to BRIA*

While the Burdekin Dam was widely supported, the forced resumption of privately-owned land and the construction by State Water Resources Commission of channel and distribution works to serve 70-100 hectare sugar cane farms reflected a government closer settlement agenda rather than simply an efficient economic decision as to optimal irrigation (see Queensland Government in IC, 1992 p 217). Having made the decision to construct capital works to further a process of rural subdivision and closer settlement, it is appropriate that government accept the costs of such a policy.

#### 20. *Where the State has been compensated for costs of policy change*

It is not appropriate to seek a rate of return on assets where that State has been compensated by \$2.4 billion in Federal payments for a *prospective* policy change in water pricing. Nothing in the COAG agreements *requires* the State to seek a return on *past* capital expenditure in water schemes. IPART in NSW felt entirely comfortable in “drawing a line in the sand” and putting a zero value on past capital expenditure (IPART, 2001, p 23). If the compensation payments are meant to compensate the *people* of the State for a change in water pricing policy (removal of alleged subsidies of \$10-\$30 million per annum, then the least the State Government can do is credit some of the payments towards unrecouped capital costs of water schemes (if any). The capitalized value of a \$30 million “subsidy” is, say, \$450 million and that should be credited towards the reduction of capital base of irrigation schemes, if irrigators, like the State, are to be compensated for an acknowledged change in standing government pricing policies. If A receives a payment of \$X for causing B to suffer some detriment it is equitable that B share the benefit of the \$X with A - he who gets the benefit should bear the burden and conversely he who bears the burden should get the benefit. As a matter of principle, this does not seem unreasonable and may be seen as analogous to the equitable doctrine in law which precludes “unjust enrichment”. Why should a person or body in authority gain a profit from a policy change which damages those under its care or authority without being required to share that profit with those under its care or authority?

#### *Relevance to BRIA*

BRIA predates COAG and NCP policy changes. It should therefore be dealt with on its own merits. A “line in the sand“ approach is both permitted under COAG/NCP and is desirable. There is no reason why, having taken the compensation payments from the Commonwealth, the State Government cannot in turn “compensate” the losers from policy change by drawing a “line in the sand”.

21. *Where social equity considerations dictate otherwise*

It is not appropriate to charge a rate of return on scheme assets where there are social considerations, such as equity, which dictate otherwise. For example, water supply systems for Aboriginal and Torres Strait Islander communities are not expected to provide a return on capital. The community may take the view that there are equity grounds for subsidising capital works in other communities as well. No economic system is rigid. Competition policy was part of a general programme of micro-economic reform to lift Australia’s living standards by making Australia more internationally competitive and thus arrest Australia’s decline in the world table of living standards since 1901. It was recognized there would be losers as well as winners from reform. That is why competition policy compensation payments were made. That is why there is a safety net to re-train unemployed workers from redundant industries. Where there is an irrigation scheme which *can* underpin a potentially internationally competitive industry (by not ruining it with input charges), it is both common sense and equity to waive such charges rather than have to make direct payments to unemployed farmers. In terms of equity it might also added that the tax and social security system is meant to be a social insurance net which smooth out the social impact of market fluctuations - high income earners pay tax today and expect not to starve should they become unemployed or quadriplegic. It may therefore be seen as equitable to waive charges to keep an industry afloat and people employed if that industry has paid taxes in the past and may yet do so again with moderation in input charges. There is a huge cost in wasted human and physical capital in seeing an industry, company or project collapse altogether (a consideration which appears to have motivated government support for Ansett and the Queensland Magnesium float). No one should expect taxpayers to “throw good money after bad” but if governments are going to require taxpayers are to throw money at less deserving or less promising cases, then BRIA farmers are entitled to ask for some consideration on equity grounds (even if their case on legal and economic grounds were not as well founded as it is)..

*Relevance to BRIA*

Farmers in the BRIA are “doing it tough”. There is heavy reliance on bank credit after a run of low prices and an upturn may not come quickly. They have more than paid their fair share of taxes and charges, as well as contributions to the scheme. [Many have disposed of off-farm assets to stay solvent. All this has been done without social assistance. But their backs are now against the wall.] The great majority of BRIA Irrigators have doubled,

trebled or even quadrupled their productivity over the last decade in their search for efficiency and ability to remain competitive, only to see these gains negated by ever increasing charges by essential service providers who make little attempt to implement productivity and efficiency gains. Equity demands that they receive consideration for their past contributions to the State and that even if there were a case for SunWater to seek a return on assets (which there is demonstrably not) it would still be valid social and economic policy to waive a return on capital.



## **Part IV: Capital Contributions To The Burdekin Scheme**

### ***No 1 Term of reference***

The first term of reference requires the QCA to examine the capital contributions made by irrigators, the Commonwealth, State governments or other parties. It is obviously equally important to ascertain what terms and conditions were attached to such capital contributions or for whom the capital contributions were made.

The original cost of the Burdekin scheme was estimated to be \$155 million (in 1977 dollars) which would allow irrigation of an additional 45,000 hectares with about 660 new farms see IC (1992, p 211-212).

### ***(a) development costs associated with the Scheme***

Essentially, the overall scheme cost some \$430 million.

- \$130 m for the dam
- \$300 m for distribution channels

#### *Commonwealth capital contribution*

Of this, \$130 million was contributed as a Commonwealth grant for the dam and has been written off by the Commonwealth (though the Queensland Government rightly pointed out “it will be recovered by the Commonwealth through many benefits of the development”), see IC (1992, p 222).

#### *State capital contribution*

The remaining \$300 million relates to State expenditure on the distribution works.

It is understood that of this \$300 million, some \$200 million came from consolidated revenue and some \$100 million in earmarked loan funds.

As noted above, the consolidated revenue funding should be ignored (on the basis that it is arbitrary to seek to recover money spent from consolidated revenue on irrigation schemes while declining to seek recovery of moneys spent on school or hospital buildings or on current welfare handouts).

This leaves a recoverable State capital contribution of some \$100 million.

However, it should be noted that BRIA Irrigators are not the only beneficiaries of the Burdekin scheme. Of the 850,000 megalitres in the dam, some 300,000 megalitres is used by current irrigators cultivating half the original acreage plan for the scheme (28,000 hectares as opposed to 56,000 hectares). The remaining water is held for the North and South Burdekin water boards and for Townsville-Thuringowa. Some 200,000 megalitres remains unallocated and has been vested in SunWater by the

State.

Prorating the \$100 million according to water allocations results in a capital cost attributable to irrigators of some \$35.3 million.

***(b) payments made for land, sugar cane assignments and water allocations (including consideration of the entitlements received for such payments)***

Figures from land and water auction sales (pro-rated from a near census) show irrigators paid in the order of some \$150 million for their land and water allocations.

Nothing was paid as such for sugar cane assignments as these were freely available at the time, by applying to the Queensland Sugar Corporation who granted assignments on the recommendation of the CANEGROWERS representative bodies.

The auction brochures make it reasonable clear that it was represented to purchasers that irrigators were paying for farms with irrigation rights and there was given as consideration to the auction purchasers an express or implied undertaking that the farms would be serviced with water on the basis of actual bona fide operating costs of the scheme only. Other documents refer to “once only capital contributions” to the scheme. [Doc. Ref. No. F/25 - see pages 73-78 and also Doc. Ref. No. L/28 - see pages 87-88] Such representations and further statements operate as an estoppel as to pricing policy for water delivery charges. In addition SunWater as a successor in title to the scheme with notice of the contractual rights of irrigators is also bound by such representations.

***(c) contributions by sugar mills***

Sugar mills over some 10 years have paid the sum of approximately \$410,000 thousand annually as levies which should also be brought to account against capital.

This comes to a total capital contribution of \$4.1 million approximately.

***(d) any other relevant factors identified by the Authority, including any capital not accounted for by capital contributions***

Further capital contributions arise from –

- additional water allocations and land sales outside of the auction system.
- contribution towards additional capacity in the Barratta main channel system
- past excess charges over efficient opex (that is, over-charges due to inefficiency);
- over-charges for a rate of return on previously recouped capital; and
- fiscal revenues generated by the Scheme from increased or sustained

State and local government tax bases (land tax, rates, payroll tax, stamp duties, GST)

In recent years, Irrigators have been paying some \$3 million annually approximately, in excess of efficient operational expenditure, which should be credited towards capital.

Also, a return on capital of \$2 m per annum has been charged for some 10 years on previously recouped capital.

This amounts to a further capital contribution by Irrigators of some \$20 million.

In addition, the QCA needs to examine other contributions to government receipts from the scheme.

These include fiscal externalities such as revenue from rates, land taxes, payroll taxes and stamp duties not only in the immediate BRIA area but in the surrounding region including the towns of Ayr and Home Hill.

Our best estimate based on figures available to us and given the lack of transparency of scheme costs and revenue is;

	\$ million
Recoverable State capital contribution	35.30
<b>Less</b>	
Land and water sales proceeds	140.00
Sugar mill levies	4.10
Cumulative excessive operational charges	20.00
Cumulative excess return on recouped capital	20.00
Fiscal external benefits to State	62.50
<b>Gives</b>	
Excess capital value recouped by State from Burdekin scheme	211.30

### **Conclusion to term of reference 1**

BRIA irrigators have more than paid for their reasonably allocated share of the capital costs of the Burdekin scheme, viz, \$35.3 million. When account is taken of previous over-charging and failure to account for external benefits, irrigators and sugar millers could reasonably claim they are owed a refund which would still leave the State enjoying the fiscal external benefits generated by the Burdekin scheme.

These figures should be profoundly disturbing to anyone concerned about “lead in the saddlebags” of Australian export industries.

Behind the rhetoric of “user pays” and “full cost recovery” lies a hidden and secret tax system operating to transfer income from a few hundred productive exporters towards the chosen objects of public sector largesse.

The elected Government, in commissioning this QCA inquiry, was obviously moved by a sense that “something was wrong” with what it had been told by its public service: its apprehensions are now being shown to be well founded. “Transparency” and “accountability” are the mantras of the contemporary theory of public administration but secrecy, obscurity, invention, muddle and confusion can be the perennial realities which afflict real world public sector decision making. Sadly, in the fixing of Burdekin water storage and haulage charges, *ad hoc* and *ex post facto* rationalization designed to maximize or retain revenue seem to have prevailed over rational and considered economic and other arguments.

Behind the figures gradually starting to reveal themselves in their stark cold nakedness, is seen to emerge a story of the bleeding of North Queensland families and communities, of jobs lost or never created, of children leaving for work elsewhere, of businesses in stagnation or decline. This should be seen as truly tragic - a result of avoidable human folly. The Burdekin scheme was conceived as part of the nation building process. It was meant to promote the prosperity of North Queensland. To see it reduced to a shabby and intellectually inept exercise in revenue seizure is a distressing sight for all who have any feeling or respect for the

tremendous historical achievement which the development of the Burdekin Dam Scheme represents.

**APPENDIX I:**  
**THE USE OF DORC VALUATIONS**

***The purpose of valuation is to ascertain the cost that would have been incurred in a competitive market by another provider.*** Actual costs incurred by the incumbent are the only real factual evidence of “costs”. It is, however, understandable that a new regulatory regime might wish to use valuations to check cost, for example, because records of actual costs might not be available past the legal limitation period or because non-arm’s length or inflated transfers of assets might prejudice user. From this perspective, DORC valuations can be a useful check against “goldplating” or cost padding.

However, it may be argued that depreciated actual cost (DAC) is the *prima facie* real cost on which any initial capital base (ICB) should be erected (provided the infrastructure was built without “goldplating”). Depreciated actual cost is a factual measure of cost for which there is objective evidence: all other measures of “costs” or “value” are matters of opinion. To say this is not to say there is no place for DORC as a check on cost padding or wasteful construction but to point out that DORC can be a fertile area of dispute.

King and Maddock (1996, pp 168-169) note that “If access pricing is determined so as to maximise economic efficiency, for example through short-run marginal cost pricing, then a state treasury may lose significant amounts of revenue. It will be more expedient for a state to value its assets at a high but defensible level, and gain additional revenue via the access regime under the guise, however spurious, of promoting economic efficiency. Access prices can be set by establishing a rate-of-return on the value of existing infrastructure capital. At one extreme, assets can be valued at replacement cost. However, the assets involved are usually irrecoverable and in many cases will never be replaced. For example, existing gas transmission pipelines may be renewed or upgraded but it is unlikely that they will ever be scrapped and rebuilt. The same may be true of water facilities. As a consequence, replacement valuation will simply create an artificially high rate base which can be used to justify high (and inefficient) access prices and large state revenues. At the other extreme, assets may be valued at depreciated historic cost. This leads to a lower rate-base and can only be used to justify lower access prices and state revenues. But even this valuation technique has no foundation in economic efficiency. If the assets already exist, then economic efficiency involves selling access at prices which cover variable costs, not sunk capital costs.”

This passage is particularly pertinent to the problem facing the QCA in looking at the question of a rate of return on Burdekin scheme irrigation assets. SRMC pricing is ideal so why is there any discussion at all about a return on capital costs? Why is *any* valuation - whether DAC or DORC - relevant? The *only* rational economic argument against economically optimal SRMC pricing is essentially a *financing* argument (costs should be recovered) but, if as we shall contend, the capital costs of the Burdekin scheme assets have already been recouped, then the idea that capital charges are

required to meet a financing requirement falls to the ground and we can indeed return to the first-best world of SRMC pricing for this great public work.

### ***Replacement Cost Valuations and DORC***

DORC is not “economically efficient” where it results in inflationary indexation of capital costs and thus embeds monopoly rents. Because DORC can result in a measurement of “costs” well in excess of what was actually ever spent, its use needs to be constrained by DAC. In real world markets there are no guarantees that an investor will earn a rate of return on a higher replacement cost of his assets, since he is exposed to competition from other producers. In the real world once you have sunk your cash into a steel mill or a mine, you have to take prices as you find them and you will continue to produce so long as prices cover marginal costs. You hope that over the long run, between swings in prices, you will earn a return of capital and a return on capital but there are no guarantees. So long as you get a hurdle rate of return on your cash outflows you are content.

There thus needs to be critical examination of the limitations of replacement cost valuations such as DORC and whether any value should be attributed to sunk capital (cf Wells and King on scrap value). Arguments used by Professors King, Johnstone, Wells, Bonbright, Whittington and others demonstrate that using DORC can provide a “free lunch” in economic terms.

Johnstone (1999) comments that the “view [that economic theory requires sunk assets to be valued at DORC] has been promulgated and recited by asset owners and the regulators themselves to the point that it is widely taken for granted, albeit without demonstration or authority. And yet the two theorists who have had most of substance to say about the regulatory asset valuation debate in Australia, Melbourne University economist Stephen King and Cambridge economist and accountant Geoffrey Whittington, have both concluded in their published works, and reports to regulators, that DORC should not be adopted, not simply because of its established impracticalities and administrative infirmities but because it is theoretically not acceptable ... The other, more astounding precedent ignored by regulators who assume the relevance of DORC is that in the USA where asset valuation for the purposes of tariff setting has a 100 year history and a massive literature, replacement cost based asset valuation has been either not taken seriously or considered and rejected. The authoritative American text on asset valuation for regulation purposes, Bonbright et al (1988, pp 296-8) rejects replacement cost valuation as neither living up to its supposed economic justification nor being practically administrable.”

A trouble with DORC is that it rests on the hypothesis of a rebuilding of a system, whether by the incumbent or by a new entrant (which in itself can produce different outcomes). But in reality, with a natural monopoly, entry is only possible on the ground floor, that is entry is timeless, and timeless DORC is really efficient DAC. To charge today’s users on the basis of a higher replacement cost of assets which historically cost much less pre-inflation is to transfer an inflation gain from users to owners, where in the past the users could have had that gain by using a bond issue floated by a semi-government infrastructure provider such as the Sydney Water Board. There is both inter-temporal inequity and inefficiency in forcing today’s users to

pay costs of infrastructure for tomorrow's users (which could be financed by a bond issue at the relevant time), especially when there is no guarantee such infrastructure will ever be needed or built. In the case of irrigation schemes such as the Burdekin this problem is sought to be met by not charging depreciation to users on higher replacement costs but rather by charging a renewals annuity which is only supposed to smooth out ongoing maintenance costs in perpetuity.

One (incorrect) argument for replacement cost rests on the idea that DORC signals to users the marginal cost of their current use of resources and is therefore economically efficient. An appeal might be made to Vickrey who states "Since changes in present usage cannot affect costs incurred or irrevocably committed to in the past, it is only present and future costs that are of concern in the determination of marginal cost. Past recorded costs are relevant only as predictors of what current and future costs will turn out to be. The marginal cost of ten gallons of gasoline pumped into a car is not determined by what the service station paid for the gasoline, but by the cost expected to be incurred to replace the gasoline at the next delivery." (William Vickrey *Marginal- and Average Cost Pricing* in Eatwell et al editors, *The New Palgrave Vol 3*, Macmillan, 1987 p 314).

But, as Vickrey (himself an ardent advocate of SRMC pricing) would be the first to recognize, to use this kind of argument to support prices based upon DORC for *sunk* capital is incorrect. You either sell gasoline now or later (one use precludes the other) but a water channel is available for use both now and later and a failure to use it now does not prolong its life later. There is no economic reason to stint usage of a water channel now through higher charges simply because in 50 years time it will cost more to replace it. If the water channel has no alternative use and there is no capacity constraint, there is no economic efficiency reason for not pricing at (minimal) SRMC (and if there is a capacity constraint that will be reflected in water trading resale prices).

The crucial point to note is that replacement cost has been used by economists as a proxy for opportunity cost. However, in the case of sunk capital, we do not need its replacement cost as a proxy to tell us what its opportunity cost is. An irrigation scheme like the Burdekin is not like a vendible commodity such as a can of petrol. Absent any capacity constraints, its opportunity cost is nil - there is nothing else we can do with the dams and channels except let the water flow. And given that there are some 200,000 megalitres of unallocated water in the Burdekin dam it is hard to argue that there are any serious capacity constraints.

At the end of day, sunk capital earns a quasi-rent, a demand determined price. In a competitive market, if there is excess capacity that quasi-rent will be reduced to zero and SRMC pricing will result. If there is a shortage of capacity, then positive rents will emerge. The next question is whether those rents in a competitive market go to the resource owner (in the case of the Burdekin, the water licence holders) or to SunWater (the water storage and transport business). If one is concerned to replicate competitive market outcomes we would argue that any rents should accrue to the resource owners (which may include SunWater in respect of its water allocation) not to a mere water storage and transport business which is meant to be competitive. This parallels the allocation of rents in the classical Ricardian model where capital owners



in the long run only earn a competitive return on their investment and where super-returns are competed away in favour of landholders as resource owners.

### ***What is DORC anyway?***

The real argument in favour of DORC is as an attempt to replicate how competitive markets force productivity gains to be passed on to consumers, just as a lower cost of new cars depreciates the value of used cars.

But DORC concept suffers from a lack of conceptual clarity. One can distinguish between the concepts of incumbent DORC and new entrant DORC. The concept of replacement cost depends on who is doing the replacing.

There is a further conceptual problem with DORC. If one is trying to replicate the outcome of a competitive market, there is always free entry. A new entrant can acquire the resources necessary to enter the industry on the same terms and conditions as incumbents. If DORC is based on the replacement costs a new entrant would face *now* then it is *not* replicating a competitive market outcome. To replicate a competitive market outcome, it is necessary to assume that the hypothetical new entrant can acquire resources on the same terms and conditions as the incumbent. In other words, the incumbent should not be allowed a competitive advantage through the mere facts of time and history. One should assume that the hypothetical new entrant had the same market opportunities as the incumbent.

In the case of a competitor to a long established utility, one should assume the new entrant entered the market at the same time and had the same opportunities. Only by abstracting from time and assuming simultaneous entry on the same terms and conditions, can one replicate competition. Under this entry hypothesis, it is reasonable to assume that a new competitor would have behaved just as the utility has behaved: that is to say DORC reduces towards DAC, once one removes the anti-competitive bias of time and history. In other words in the timeless economic world of perfect competition, DAC (less any technological obsolescence) is the measure of competitive cost. Thus “timeless” DORC is DAC adjusted downwards for any actual costs which could be saved by using newer techniques of production. Such a concept of DORC may seem somewhat metaphysical but it highlights the abstractions that DORC involves.

### ***Is DORC necessary for capital maintenance?***

One argument for DORC is that, when it is higher than DAC, depreciation based on DORC ensures that charges are sufficient to pay for system replacement. However, this argument is confused. There is no legal obligation for any infrastructure owner charging depreciation on any DORC basis to set aside those depreciation allowances in an escrow or trust fund earmarked for system replacement. There is nothing to stop depreciation allowance cash flow being paid out to shareholders as dividends or invested elsewhere.

There is a further problem with charging the current generation of infrastructure users for the costs of infrastructure which will be used by future users. There is no reason

why the next generation of infrastructure users cannot be expected to pay for their own costs through a future infrastructure bond issue.

To look at it another way, why should the windfall gains from inflation be appropriated by asset owners through indexed depreciation allowances rather than flow through to users?

It may also be noted that DORC depreciation in a period of inflation is likely to lead to a situation where the original cost of an asset is depreciated not once but many times over.

In the case of the Burdekin, depreciation is irrelevant as an argument for a replacement cost valuation since it is assumed that the scheme has a perpetual life and maintenance is to be charged as one goes along, whether as an immediate expense or through a smoothing renewals annuity.

### ***Asset valuation: DORC inconsistencies***

#### *DORC not used to measure income for tax*

Indexation of the tax system to allow for current cost accounting is not used in the tax system. Notwithstanding the advocacy of the Matthews Committee in the 1970s, it was felt that it was not appropriate to measure business income by adjusting for the impact of inflation on operating costs without taking into account its effect on asset revaluation gains.

It might also be noted that the concept of coupon depreciation is encountered in tax law for building structures where depreciation is based, not on the purchase price paid for an asset by its current owner, but on the construction cost incurred by the original owner who created the asset. If depreciation were allowed on the market value (as in the USA) buildings could be depreciated several times over. DORC is not tolerated in the tax law: wherever depreciation is allowed on a revalued asset, the revaluation surplus has to be counted as income or capital gain.

It may be noted that the Ralph Review of Business Taxation has proposed a model of company income which takes into account all forms of realised gain and leaves open the possibility of bringing unrealised gains to account as income.

#### *DORC not used to measure resource rents*

Depreciated actual cost (DAC) is used for resource rent tax (RRT) because the tax is based on actual cashflows: they are not allowed to be written up retrospectively. Allowing utilities to revalue their capital investments understates the monopoly rent component of their cashflows. Esso/BHP are not allowed to do a DORC revaluation on their cashflows invested in Bass Strait before taxable resource rents are computed - why should infrastructure owners be treated differently?

#### *DORC not used to measure land value*

In the case of estimating site value for rates, the relevant concept is the salvage value

of land - sunk capital improvements such as drains or pipes are ignored and treated as having been recouped after, say, 15 years, see Scott (1986): this is the opposite of DORC, it is a statutory recognition of the scrap valuation principle for sunk capital.

In valuing land and improvements it is often the case that improvements have no value and that all the value is attributable to the salvage value (site value) of land. Take for example the NSW State Office Block. At the time of demolition, it would have been quite wrong to attribute *any* value - let alone a DORC value - to an office block which was not wanted. What was wanted was the site and that was what had value. In the same way, it is wrong to use DORC to give a value to a utility owner's investment (which may have been long since recouped) when in fact the value of the enterprise may really lie in its monopoly land rights such as exclusive easements (which may have been obtained by statute at no cost).

#### *DORC is subjective*

In *Utility Asset Valuation and the Problems with DORC* by Professors D J Johnstone and M C Wells (July 1998), replacement cost based valuations were described as "multiple, subjective and at worst completely arbitrary choices, and hence cannot be reproduced by an independent valuer." DORC is in practice impossible to replicate and depends on arbitrary assumptions - is it greenfields DORC, incumbent DORC or timeless DORC? What is the DORC valuation of easements or other land rights granted gratis by statute?

#### *DORC is asymmetric*

Assets are revalued to count depreciation costs but revaluation gains are not counted as income. This need not be the case, but as DORC has been used in practice, windfall revaluation gains have been incorporated in initial capital bases.

#### *DORC not adopted by accounting profession*

In traditional historic cost accounting, only actual incurred costs are brought into account as ordinary profit or loss. Losses from revaluation of assets are not treated as actual, incurred, costs: instead depreciation is based on spreading the actual historic cost of an asset over time.

Since the 1970s and, especially during periods of higher inflation, there has been greater interest in alternative accounting treatments based on current replacement cost accounting. Under current cost accounting, assets are revalued in accordance with their replacement cost and depreciation is charged as a cost on the revalued asset amount. The merit of current cost accounting is that it ensures management charges itself of the true cost of using up capital assets. But it should also be noted that current cost accounting also brings into account as income or gain any revaluation gains on assets. While these are not treated as part of operating profit, as Edwards and Bell (1961) recognise, they should be treated as part of the overall profits of the firm.

#### *DORC not used by investment analysts*

DORC is not used for analyzing financial returns by stock market analysts. At the end of the day what counts is the after-tax rate of return, normally computed in nominal terms. What counts for investment analysis is the internal rate of return on actual cashflows or whether the NPV of cashflows satisfies a hurdle rate of return

#### *DORC not used in asset owners' financial accounts*

In measuring distributable profit, DORC is ignored, as new investments can be financed in the future. Asset owners are not constrained in dividend policy by the "capital maintenance" requirements of DORC.

#### *DORC and income measurement*

The WACCs used by regulators appear to use a return to equity securities which includes capital gains - that is to say, a return which includes the stock market's capitalization of realized *and unrealized* undistributed capital gains liable to be earned by the companies. If one is awarding a rate of return which is supposed to take these gains into account then their existence should be recognized also in the regulator's computation of the revenue stream being earned by the utilities.

The indexation of the capital base allows a return on capital expenditure which has already been recouped. (Nor for that matter should capital expenditure which has been reimbursed by users be counted as part of the capital base.) The use of replacement cost-based depreciation takes into account a notional and unrealised cost to investors, without equally bringing to account, as a cost offset or gain, the corresponding holding gains on existing assets. As Edwards and Bell recognised in their *Theory and Measurement of Business Income*, the total returns to investors include realised and unrealised holding gains as well as operating profit computed on a current cost basis. In examining incentives to invest, the Tribunal cannot rationally count indexed depreciation of appreciated assets as a *cost* to infrastructure investors without counting realised and unrealised asset appreciation as a *gain*.

Lest it be argued that no account should be taken of unrealized gains because they cannot be distributed to shareholders, it is pertinent to note that company law does allow dividends to shareholders to be paid out of realised and unrealised capital gains, see Ford's *Corporations Law*. For example, in the case of insurance companies, distributable profits are *required* by the relevant accounting standard to take into account both realised and unrealised gains.

Otherwise, if the asset holding gains are not to be recognized as revenue by the utilities, it is invalid to allow return on, or return of, capital based on an inflated capital base. That is to say, if capital bases are written up through DORC valuations, those revaluation gains should be counted as part of any regulated revenue stream.

#### *DORC and the inflation gain*

The traditional method of financing public works was for governments to borrow, build the infrastructure, and pay it off through a sinking fund accumulated from taxes or user

charges. One effect of this procedure was that infrastructure users were not charged more merely because the cost of replacing the asset may have risen – that was an issue for a later generation of users and another sinking fund. A result of insisting on replacement cost pricing is that users are now deprived of this inflation saving and may be seen as being exposed to retrospective price increases based on notional rather than actual, historic, costs: the inflation gain goes to asset owners rather than users.

But why should the gain from inflation accrue to the asset owner rather than users? If the infrastructure were publicly provided and funded by loan finance to be redeemed out of a sinking fund, the inflation gain would accrue to the users. Why should inflation be treated as a real cost to the infrastructure owner for regulatory purposes, when that cost will only be incurred in the future and can be charged then to tomorrow's users?

### ***Conclusion re DAC versus DORC***

The debate over whether DAC or DORC is the proper basis for computing capital bases is a little like the old debate over whether competitive prices were determined by supply or demand. DORC, as a replacement cost methodology, has been urged as proxy for LRMC, the opportunity cost of drawing capital into an infrastructure expansion. But just as Alfred Marshall likened the role of supply and demand in determining prices to the two blades of a pair of scissors, perhaps we may say that prices in competitive markets may be set by the lesser of DAC or DORC. If an incumbent supplier can service the market, all he requires is a return on his DAC but if that results in a price above DORC he faces the prospect of new entrants attacking his incumbent position.

Our conclusion is therefore that the correct basis of computing capital costs to establish a reasonable return on capital should be ***the lesser of*** DAC (depreciated actual cost) or incumbent DORC (depreciated optimized replacement cost).

All of this, however, is subject to the golden rule of SRMC pricing. In economics “bygones are bygones” and single purpose sunk capital has no opportunity cost. Where there is excess capacity in a competitive market, prices will be driven down to the lowest SRMC whether or not any producer is earning a return on his DAC or DORC capital base. And where capital has been recouped anyway, there is not even a financing reason for deviating from SRMC pricing.

## APPENDIX 2

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